TRANSCRIPT OF THE

UNITED FACULTY OF FLORIDA

NEGOTIATION MEETING

June 17th, 2015

Eastern Florida State College

Melbourne Campus

Melbourne, Florida

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The transcript of the United Faculty of Florida Negotiation Meeting taken before Jill Casey, Court Reporter, held on the 17th day of June, 2015, commencing at 1:00 p.m.

RYAN REPORTING REGISTERED PROFESSIONAL REPORTERS

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- DR. MIEDEMA: Okay. We have the proposed 1 agenda from UFF and I have no problems with 2 addressing those things in the order listed. So, 3 let's go ahead and proceed. 4 MS. SPENCER: Okay. So, Article 14. We met 5 last week and you were making changes to things that 6 you and I had TA'd. 7 DR. MIEDEMA: Um-hmm. 8 9 MS. SPENCER: So, I woke up in a panic one 10 night oh, my god, we signed off on that. So, do you want to revisit some of those things? I mean, we're 11 not going to go back and renegotiate the salary that 12 we did. 13 DR. MIEDEMA: Well, let's take a look at it. 14 The way the process works is tentative agreement, if 15 we both agree to look at it, then we can take a look 16 17 at it. So, let's see what those concerns and things 18 are and we can move forward. DR. MARSHALL: You want to go line by line on 19
- 20 here?
- MS. SPENCER: Let's do that.
- DR. MIEDEMA: Yes.
- DR. MARSHALL: So, the dates and percentages,
- 24 we just changed those. Line 2602.
- 25 MS. SPENCER: Yeah, and we didn't see that

- 1 covered, the transcripts.
- 2 DR. MIEDEMA: It talks about the transcripts
- 3 but it doesn't give a specific date. So, we'll deal
- 4 with leaving it to.
- 5 MS. SPENCER: Okay. Great.
- DR. MARSHALL: I'm go to go ahead and delete
- 7 those then?
- DR. MIEDEMA: Um-hmm.
- 9 MS. SPENCER: Great.
- DR. MARSHALL: Line 2630.
- 11 MS. SPENCER: Yeah, this is what we talked
- 12 about. If you back up there, there was language we
- also -- that changed in the minimum salary schedule.
- 14 If you go back up, please.
- DR. MARSHALL: To?
- MS. SPENCER: 14.3, line 2610. So, we struck
- 17 that. We both -- we had both looked at that and said
- that's really unnecessary. Just want to acknowledge
- 19 we're okay with that.
- DR. MIEDEMA: Yes.
- 21 DR. MARSHALL: Am I okay to delete that then?
- DR. MIEDEMA: Yes, you may delete that. We
- have agreed to that.
- 24 MS. SPENCER: And then here's where we sat down
- and we were talking last time about those

1	supplemental contracts which appear in Article 8 and
2	they're also here in Article 16. In Article 8 it
3	says compensation will be provided as in Article 14
4	and there's nothing specific about those assignments.
5	We talked at the table last time I think thinking
6	about those in terms of non-instructional
7	assignments. So, for example, you mentioned the
8	curriculum for the new program that you wanted to
9	have written. So, this would be the thing that would
10	provide you a mechanism to do that, right, to employ
11	faculty for those things. And it's not really a
12	supplement because you're going to apply, for
13	example, in the curriculum issues over the summer
14	you're going to contract the faculty to do these
15	things, other things that might come up, the creation
16	of a program management handbook or some other things
17	that you need in order to get these programs up to
18	speed. So, we wanted to provide something that
19	was we had that language.
20	DR. MIEDEMA: In the definitions.
21	DR. MARSHALL: We did.
22	MS. SPENCER: In the definitions, yeah.
23	DR. MARSHALL: I put auxillary assignment in
24	the definitions and then I think we need to

probably -- there probably are going to be a couple

- of locations that we'll have to further clarify what
  that means exactly in terms of --
- 3 DR. MIEDEMA: Well, I noticed that you -4 instead of having it in this article you added it in
  5 under another place within the Article 14.

DR. MARSHALL: Right.

MS. SPENCER: Because we weren't sure where you wanted to put that. I mean, we have supplemental monetary supplements 14.6 and then we put it as the final thing in the monetary supplements. So, that was on there. And then we also put it in Article 8 and we'll go through that and look at that. And then the definitions Article 8 and Article 14. Then there would be a correlator, we can either define the compensation in this article, say here's what you get, or we can put it in the appendix like we do for some of those other programs, or those supplemental petitions and see what you want to do there.

DR. MIEDEMA: Well, I don't have an issue with the location. We can put it wherever we feel it makes the most sense. I do need to change a little bit with the verbiage that is specified.

DR. MARSHALL: So, before we go to do that, is it okay if I just delete it away from here and we'll work on it under the next?

DR. MIEDEMA: Yes, you can delete from that 1 2 section. MS. SPENCER: Thank you. 3 DR. MARSHALL: And we'll work on it down here, 4 is that right? 5 DR. MIEDEMA: Before we go to far, go back up 6 to 14.6, please. 7 DR. MARSHALL: Is that in program coordinator? 8 DR. MIEDEMA: Line -- oh. It used to be 14.6. 9 10 It is 14.6.C, overload courses. Let me just point something out here. Right there. 11 12 DR. MARSHALL: Here we go. DR. MIEDEMA: Doctoral degree, we will now be 13 paying at 63.67. That brings up the category to --14 DR. MARSHALL: We're okay to make those 15 changes? 16 DR. MIEDEMA: Yes. 17 MS. SPENCER: We are, yes. 18 DR. MIEDEMA: The reason being that when 19 Dr. Richey made the announcement at the Board meeting 20 on Monday that adjuncts should get a 2% increase, HR 21 did the calculation and then I compared it to what 22 23 we're paying full-time faculty to do that, I wanted

to make sure it was at least the same amount that you

would get if you were just an adjunct, so.

24

- MS. SPENCER: And that was the only one that 1 2 was? DR. MIEDEMA: No, there are actually Masters 3 degree. 4 5 MS. SPENCER: No, Masters she said, not Masters plus. 6 7 DR. MIEDEMA: No, the Masters degree was 56.65 needs to be 56.76. 8 9 MS. SPENCER: Oh. 10 DR. MIEDEMA: Yeah, it's a biggie. But the one that makes -- and Baccalaureate, 50.93, another 11 biggie but I wanted to make sure that we addressed 12 those and we got that in the contract as well. 13 MS. SPENCER: And the Master plus 30 was? 14 15 DR. MIEDEMA: Even though we had TA'd I thought we'd go back and look at that. 16 MS. SPENCER: Thank you. Masters plus 30 was 17 no difference then? 18 19 DR. MIEDEMA: That one was okay. MS. SPENCER: Okay. 20 DR. MIEDEMA: I did the math on each one of 21 22 them. 23 DR. LAMB: But those aren't all just 2% higher,
- MS. SPENCER: No.

are they?

- DR. MIEDEMA: No, what we did is make sure that

  we were at least where the adjuncts were.
- 3 DR. LAMB: Got it. Got it, got it.
- DR. MIEDEMA: All right. Now you can go on.
- 5 MS. SPENCER: So, you wanted to make some
- 6 changes to the verbiage here you said, the language,
- 7 you had some --
- 8 DR. MIEDEMA: The language.
- 9 MS. SPENCER: We had talked about this.
- 10 DR. MIEDEMA: Right. The language that says an
- 11 auxillary assignment, non-instructional assignment
- for full-time faculty for a specified time and a
- clearly defined purpose. I'm absolutely fine with
- 14 that. In advance of assignment the college is
- obligated to define the assignment and announce the
- 16 position to all full-time faculty. It may not be
- 17 appropriate to announce to all full-time faculty.
- MS. SPENCER: Yeah. Well, would you like to --
- 19 I mean, the reason -- I know, we were working on that
- and the reason we put that in there is to understand
- 21 that if there is a position available, if there is an
- opportunity that the faculty have -- that there be
- some transparency and some rationality and that was a
- 24 way -- that was what we came up.
- DR. MIEDEMA: I don't have a problem with

- opening it up to more individuals but we need to have 1 something in there that defines that it is --2 MS. SPENCER: Eligible faculty. 3 DR. MIEDEMA: Eligible faculty. 4 MS. SPENCER: Okay. 5 That would address it because if DR. MIEDEMA: 6 I'm asking to have the nursing curriculum reviewed, 7 Lynn, I'm not going to ask you to do it. I'm sorry, 8 9 I love you but I'm not going to do that. 10 MS. SPENCER: Right. DR. MARSHALL: So, if we insert the word 11 eligible here. 12 DR. MIEDEMA: Right. And then the other thing 13 I'd it to say is rather than say that the college is 14 obligated, just say the college will. 15 Okay. That's fine, yeah. MS. SPENCER: 16 17 DR. MIEDEMA: It just makes it sound like you have to twist our arms to do that and I don't think 18 that that's a fact. We want to be as transparent as 19 20 possible. MS. SPENCER: Great.
- 21
- DR. MIEDEMA: And then compensation will be 22 23 specified. I don't necessarily know what each of the 24 compensations is going to be. Can we be a little more general and say will be comparable for 25

comparable assignments, or equal for comparable
assignments, so. If it's curriculum everybody gets
this rate but if something else comes up it's not
going to be in the appendix.

MS. SPENCER: Can I ask you about the curriculum? I think there should be something in the appendix but -- and we can talk about that, but in terms of paying for curriculum, I understand the pressing need to get these programs up and running but it's kind of a touchy thing.

DR. MIEDEMA: I know it is.

MS. SPENCER: People have written a lot of curriculum.

DR. MIEDEMA: That's why it's real touchy to say that. If you put in an appendix and say there are situations that will pay \$400 for someone to write a curriculum, then why I don't pay it all year long when is that is part of the job of the faculty, it's part of the job of the cluster chairs, it's part of the responsibilities. The difference is this is being done under a tight framework because regulatory agencies are requiring that we make changes and it's being doing while faculty are off contract. So, somewhere along the line we need to identify that these are for things that are outside the normal

1 scope of the faculty role.

MS. SPENCER: Right. And the issue that -with the curriculum though is maybe if there's some
mechanism where you provide notice to the bargaining
agent for the faculty, like UFF, and let us know this
is what's happening. And I understand the priorities
but --

DR. MIEDEMA: Yes.

MS. SPENCER: But something in there that says a deviation from this. Are we allowed -- I don't know, we'll have to caucus and talk about it but there's got to be some way we can craft language that doesn't leave it wide open.

DR. MIEDEMA: I would rather say that the compensation will be reviewed with UFF leadership prior so that we have that compensation, you know what we're doing and why we're doing it. That's that transparency and I don't have an issue with that at all. Because I don't necessarily have a dollar amount that I can state for any situation that might come up that is an emergency exception and this is done as an exception, this is not done as a routine, and maybe we need to say that.

MS. SPENCER: Okay.

DR. MIEDEMA: That it's done on an exceptional

basis and with review with UFF.

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MS. SPENCER: So, in terms of having some sort 2 of -- you know, instead of pulling a number out of 3 the air we talked about maybe if you are employing 4 faculty when they're off contract to do these 5 assignments, pay them their daily rate of pay. So, 6 if it takes a day to write four courses or two days 7 to write four courses or whatever, then you pay them 8 a that rate. That was one option we talked about. 9 10 Or to provide a baseline. So, if it's important and if it's an exceptional situation, then there should 11 be an expectation that there -- this matters and the 12 compensation will be at a minimum this amount, which 13 I would think would be the equivalent of a three 14 credit course or thirty points is what we were 15 talking about. Now, that's not consistent with what 16 you mentioned last week but in thinking about the 17 18 exceptionalities, is that something you would consider? That would at least make it reliable so 19 you would say okay, I've got this auxillary 20 assignment and here's what I've got to pay, is it 21 really that important, is it something that we can't 22 23 get done during the regular year, is it something. 24 know you make those decisions all the time, I'm a suggesting that, at least then you have the benchmark 25

1	and it's a little more reliable for faculty, it's a
2	little more transparent whether you say it's daily
3	rate of pay or whether you say it's going to be a
4	benchmark minimum of thirty points for an assignment

DR. MIEDEMA: Well, I can tell you that there would be very few auxillary assignments if I have to guarantee everybody a thirty point payment because some of these things are going to be more, some are going to be less and that's just not going to work very well.

MS. SPENCER: Daily rate of pay is a lot less than that, isn't it?

DR. MIEDEMA: What is the standard for writing curriculum? Does it take you one day or two days.

MS. SPENCER: I don't, that's a good --

DR. MARSHALL: Depends on the course.

MS. SPENCER: I was trying to think about that too. I mean, the course, it's a lot of mulling it around in your head and looking at stuff and then when you sit down and write it, I don't know. Laura could speak to that.

DR. MARSHALL: Well, and then it also rewrites as it goes through the process of approval. So, you have that to factor in also.

Are there other assignments that we're

considering here or are we really just talking about curriculum writing?

DR. MIEDEMA: Well, that's the only thing that we have used this for in recent times at all and that's only been this summer. So, we could even change it completely and just say that an auxillary assignment is only done under extenuating circumstances and will be negotiated.

MS. SPENCER: Yeah, that's fine. I mean, because this summer you're not going to have that issue because we're still under the old contract, it's going to be until this is ratified. So, if you -- I don't -- do you anticipate having the same crunch next summer or this is a one time thing. So, really we're not looking at anything that's --

DR. MIEDEMA: What we tried to do this summer is basically a catch up year because there was so many changes that came from the state and so many other curriculum changes. The problem has been that curriculum doesn't get to AAC until November or January and then they have just a couple of months to try and handle all of this. By doing some over the summer we can get some into that Fall cycle so we reduce the stress load on that team that are trying to do that review and once -- and we actually have

- established through the AAC, from what they've told
- 2 me, two dates. So, if you want it reviewed in the
- Fall, it has to be in by this date. If you want it
- 4 reviewed by the Spring, it has to be in by this date.
- So, we shouldn't have this crunch going further
- 6 unless the state throws us another boomerang saying
- 7 we need twenty courses rewritten by tomorrow.
- 8 DR. MARSHALL: Oh, that's not going to happen.
- 9 MS. SPENCER: Are they done -- they're done
- this week, aren't they? Is this the last week of the
- 11 session.
- DR. MARSHALL: They finished.
- MS. SPENCER: They finished?
- DR. MARSHALL: Two days ago.
- MS. SPENCER: Two days ago. I haven't even --
- 16 boy, I tried to.
- 17 DR. MARSHALL: They signed it at midnight.
- 18 MS. SPENCER: Okay.
- DR. MARSHALL: So, let me ask this question
- then. If we're really just talking about some
- 21 specific circumstances for curriculum development,
- 22 maybe we can clarify this by calling it auxillary
- 23 curriculum development assignments and then define
- 24 what that means more clearly.
- MS. SPENCER: I like the idea of leaving it not

1	tied to curriculum because there might be
2	circumstances where you want to write a program
3	managers handbook. That's a discussion that's
4	happening because you're hiring a lot of new faculty
5	who are managing programs and they don't know the ins
6	and outs of where's these things go. There's a as
7	an example. So, I mean, I don't want to tie it down
8	just to curriculum. And if you start to say that
9	it's just for curriculum, then you're going to have a
10	whole bunch of faculty that are going to be really
11	mad because they've written all this curriculum and
12	gone through all this process and they didn't get
13	paid, so.

DR. MARSHALL: So, can we more clearly define what these things are that we're discussing? So now it's curriculum development and handbook writing.

Those are two very different things.

MS. SPENCER: That's just as an example. Right.

DR. MARSHALL: I understand what you're saying but my point is those are two very different things that take different -- you take different approaches to doing them and they take a different amount of time to do. So, putting a baseline figure on this is going to be challenging if we're going to have this

giants category of stuff outside of the scope of my job that I may or may not be asked to do.

MS. SPENCER: Right. Well, that why I'm saying we should have a baseline either daily rate of pay or a minimum with these points with the understanding, is what you said, this is extraordinary thing and you're probably going to make use of that very often but we want to make sure that you have the mechanism to do that if you need that.

What are the other circumstances under which -the curriculum I understand, writing handbook, you
know, what else in other circumstances would you find
that you would use an auxillary instead of
reassignment or something like that?

DR. MIEDEMA: If you use a daily rate of pay, how do you I negotiate how many days. I need a program manager handbook done, how many days is that going to take you to write. Or do I just say it's open-ended until you get it done.

MS. SPENCER: No, you wouldn't do that, that would be foolish, right. You would say listen, I'm going to give you three days, do you want the job, right.

- DR. MARSHALL: I want that job.
- 25 MS. SPENCER: Or I'll give you two eight hour

- days, do you want the job.
- DR. MIEDEMA: Right, and that's why my
- 3 suggestion was that we just put simple statement in
- 4 there that says this is extraordinary circumstances
- 5 and we will sit down and we'll have that conversation
- 6 so that you feel comfortable that I'm not taking
- 7 advantage of anyone. We need that opportunity. And
- 8 then you can say no, no, last year you paid this for
- 9 this and this is comparable, e it should be paid this
- 10 and I think that's appropriate.
- MS. SPENCER: So, when we caucus you can write
- language, you can strike that. So, we'll say we have
- some understanding of what we're doing here. I like
- the extraordinary thing in that we'll consult on the
- or negotiate, I don't know negotiate, about the pay.
- 16 Okay. So, and that would an okay place to leave that
- then for now?
- DR. MIEDEMA: Yes, let's just --
- 19 MS. SPENCER: Okay. We're all right with that.
- 20 Okay. So --
- 21 DR. MIEDEMA: That should be relatively easy to
- 22 resolve.
- MS. SPENCER: Yeah, we put some new stuff in
- there. You saw that, yeah?
- DR. MIEDEMA: Yes, the high performing faculty

1 supplement.

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MS. SPENCER: You mentioned last week -- I like 2 the look on your face. Did you get that? You 3 mentioned last week when we were talking about 4 performance incentives and perform pay and that 5 ADPA's is a peer award and that's a good thing, we 6 want to keep that in place, but in terms of this 7 point system in the previous negotiation session we 8 talked about this as away to give you a quantifiable 9 10 measure to tell the state here's our faculty, they've met this benchmark and then faculty that exceed that 11 benchmark and we put a hundred percent in there. So, 12 faculty who exceed the benchmark for MCC be 13 compensated, we had talked about a 100% of the 14 benchmark or -- and we're just talking are you 15 interested in doing that on a trial basis maybe 16 17 looking at that. So, the idea would be that a 18 faculty member who exceeds their MCC requirements in any cycle by a 100%, this is what we were talking 19 about, would get so much added to base, to their base 20 salary. That's -- that's something to talk about and 21 it may not go into this contract cycle but we wanted 22 23 to put that out there. 24 DR. MIEDEMA: I think it's a good discussion

DR. MIEDEMA: I think it's a good discussion point to have, I'm not sure that this contract is

where we need to put it because probably what we also
want to talk about is the ADPA process and this and
also the endow faculty chair and see if we can come
up with a mechanism by talking about how we can reach
excellence and how we can define excellence and how
we can reward excellence, and I don't have a problem
with any of those things, I just don't think that at
this point we have enough specifics to be able to say
this is part of the contract, but I will commit to
working on this in the whole packet to make sure that
we have something going forward that will make sense.

MS. SPENCER: Okay. Well, we'll strike that for now.

DR. MIEDEMA: I think it's a great idea.

DR. MARSHALL: You want me to take it out?

MS. SPENCER: Yeah, you can take it out, yeah.

DR. MIEDEMA: I just didn't feel like we had quite enough to say this is it for now.

MS. SPENCER: And then we had reviewed together the ADPA section last week, I don't think there's any changes we made to that.

And We didn't get to talk about, did we, the professional learning? Yeah, we did, we made the changes to that last week as well, did we not, professional learning activity support saying that

- would report to you instead of the?
- 2 DR. MIEDEMA: Correct.
- 3 DR. MARSHALL: Okay. What is it that I need to
- 4 fix here?
- 5 MS. SPENCER: Is that your copy or mine?
- DR. MARSHALL: This is what came from you but
- 7 it's on my drive.
- MS. SPENCER: I think we changed, did we?
- 9 DR. MIEDEMA: We stopped it right there because
- 10 we don't need to say it's for a specific year since
- it's in the contract.
- DR. MARSHALL: So, take that out.
- MS. SPENCER: Right.
- DR. MIEDEMA: Yes. And then that was my
- initial conversation but we changed it to what's
- 16 here. So, you can eliminate my temp note.
- 17 DR. MARSHALL: It's happening.
- DR. MIEDEMA: And that's 14.
- MS. SPENCER: That's it, good. So, we can re
- 20 TA that or just tear up the other maybe before we
- 21 leave today.
- DR. MIEDEMA: Yeah, um-hmm. We'll look at
- that, we just want to get the language into E and
- then we follow that same language in the definitions
- 25 and we follow that same language in Article 8 and I'm

- good with that.
- 2 MS. SPENCER: We can probably TA Article 4 too
- 3 while we're at it because that's the duration of the
- 4 agreement.
- DR. MIEDEMA: Yes. That was the only thing we
- 6 had remaining on that one.
- 7 MS. SPENCER: Yeah, that was the other thing we
- 8 were talking about there.
- 9 DR. LAMB: That's not on our agenda, we can't
- 10 do it.
- DR. MIEDEMA: Somebody had a day off, I can
- tell, he's feeling his oats.
- MS. SPENCER: Okay.
- DR. MIEDEMA: All right. So, where do we want
- 15 to go now?
- 16 MS. SPENCER: Do you want to look Article 6 or
- 17 Article 8?
- DR. MIEDEMA: You tell me which one you want to
- 19 go to next.
- MS. SPENCER: We look at it while we're fresh.
- DR. MIEDEMA: Sure.
- 22 MS. SPENCER: Let's go with the agenda, Article
- 6, we look at that. Did you look at the language
- that we put in there? We never got to talk about it
- 25 at the table. We had proposed language to address

that handbook concern on page 38, 6.16, that

highlighted language. I don't know if you got a

chance to look at it but.

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DR. MIEDEMA: Yes, I did look at that. I think we have several places where we address particularly with tenure and professional development that the specifics for this are in the handbook and I'm fine with that. I still have an issue with saying that it is it is incorporated into the agreement and the reason I have difficulty with that is just again what we've said is two hundred and sixty-two people reviewed this and approve it, thirty or less review and approve the handbook and I just -- I have -- I would hate to have the contract not approved because of a handbook. Somebody reads through the handbook and says I don't like the way they're doing that, I'm not going to approve the contract because that's their right at that point in time. I just don't think that that serves the purpose. I really would like to see this -- the critical pieces in the contract and the latitude to operationalize those things in the handbooks. So, I still -- I'll review it with my team when we do a caucus but that's still a question that I have.

MS. SPENCER: I have some -- can you show her

1	that language? And I have when we caucus I'll
2	talk to my team a little more about this but the
3	handbook. So, instructional procedures will not be
4	changed except according to review cycle and
5	procedures established in their respective handbooks
6	or by mutual agreement of the parties to the CBA.
7	So, right now the handbooks were revised, or they're
8	weighting for approval or I don't know what the
9	process is for the AAC, you revised that one was it?
10	DR. MARSHALL: I revised the formatting.
11	MS. SPENCER: Okay.
12	DR. MARSHALL: I took some suggested materials
13	that came from various venues and incorporated that.
14	That went back to Scott Harbor.
15	MS. SPENCER: Right. I remember Tony was
16	Tony, when we wrote the when we worked on the
17	original handbook for the AAC, do you remember there
18	was language in there that said it established a
19	review not a review recycle but changes, how
20	changes could be made in the handbook, under which
21	condition, so.
22	DR. MARSHALL: So, that's in the AAC handbook,
23	the faculty handbook is the one that I worked on.
24	MS. SPENCER: Okay. Sorry, I misspoke then.
25	DR. MARSHALL: But I did include at the end of

the faculty handbook a revision cycle and how to handle scribner's errors and/or major content changes. I don't know if they adopted that or not because once they sent it back to Scott. My only real job was to get the formatting fixed.

MS. SPENCER: Okay. And we do in the AAC handbook, this is the latest, this is April 2014 iteration, so there's still language in that says there's a procedure for additions, revision and update and amendments. So, if we have that, if we just have a reference to that, that it won't be materially changed except according to the handbook procedures. I mean, would that work? We need in the TPDC handbook though and we can Debbie Anderson and her council to put that in there. So that they're not making wholesale changes to these processes that affect faculty livelihood and wages, hours and working conditions.

DR. MARSHALL: And that should probably be the same language and the same cycle for all of the handbooks, all of the major handbooks. So, you're talking about the handbook that drives the AAC, the faculty handbook and the TPDC handbook probably need to be on the same revision cycle with the same exact language in each handbook.

1	MS. SPENCER: That would be good. Would
2	that and then that way we just have that statemen
3	instead of saying that they're by extension included
4	or reference included in the contract. It's
5	essentially it's really the same thing, it allows
б	you some mechanism to say they changed it and they
7	didn't observe their own procedures.

DR. MIEDEMA: But if it's a faculty driven process and faculty don't follow their own process, by having it attached to the contract I'm responsible for it.

MS. SPENCER: Right, that's what I'm saying we have this instead, we just have a statement that says the handbooks won't be --

DR. MIEDEMA: You're still not hearing what I'm saying.

MS. SPENCER: Okay. I'm not.

DR. MIEDEMA: You miss your deadline that you've established internally in your handbook, I'm the one held accountable for it because I'm the administrative person because it's part of the contract. The contract says what I have to do to support faculty. So, when the handbook is attached to it, anything that's in that handbook in addition to the hundred and twenty-five pages that are here,

I'm accountable to make sure that you've done the job that you need to do. If you don't real elect a president or the chair the way you said you're going to do it, I can be held accountable for that. That's your business to run, not my business unless I go to every meeting and I make sure that everything's being done which I don't think is what you want. You don't want me hanging out at every meeting.

MS. SPENCER: I don't see how -- I mean, we've had this issue before with other processes where the faculty have the say in things. So, the ADPA process, there were complaints about the way that handled but faculty can't grieve processes against other faculty members. And they don't come to the administration, they have no case against the administration for that in that instance, right. But it also protects you from changes.

I mean, if the AAC gets in there and they elect somebody and they decide they're going to change the tenure process and now it's going to be this and the only thing you need to do is, right.

DR. MIEDEMA: Well, several years ago we did have a situation where one of the cluster groups did not report there ADPA and I was told that they were going to file a grievance against the administration

1	because I should have made that happen. It never
2	happened but I'm just saying that's where I get a
3	little discomfort in that process because if you say
4	this is the deadline that you've set internally,
5	we're not in violation of the contract but we are in
6	violation of the handbook, what is my accountability

MS. SPENCER: Well, does that address it?

Right. It just says that the councils won't -- will make changes according to their review cycle and procedures that they establish in their respective handbooks or by mutual agreement of the parties of the CBA and that's -- that just says they won't -- and in that handbook, for example, they still have language that says they'll notify you and they'll notify UFF when they're doing this.

DR. MARSHALL: I think the clarification that you're asking for is something to the effect of -- you know, there are things in the handbook that have nothing to do with the contract necessarily.

MS. SPENCER: Yeah, I understand that.

DR. MARSHALL: You want that stuff set aside is what you're saying.

DR. MIEDEMA: Yeah, because that doesn't affect me, it affects how you run your business.

MS. SPENCER: Right.

1	DR. MARSHALL: Right. So, what we're really
2	talking about here is the content of the handbooks
3	that does have relevance to the contract and that's
4	maybe how we need to think about writing that piece.
5	MS. SPENCER: Yeah, and that's I think
6	that's what we did, right? So, that's the language
7	that we proposed in here but we can look back and
8	we'll caucus and see if we can tweak it.
9	DR. MIEDEMA: We'll take a look too.
LO	MS. SPENCER: Because we'd like to move this
L1	down the road.
L2	DR. MIEDEMA: But that's where it's coming from
13	and it's not that that happens, it's not that I'm
L4	afraid of a grievance, because I certainly know how
L5	to handle a grievance.
L6	MS. SPENCER: I know, you got enough things to
L7	deal with.
L8	DR. MIEDEMA: But it's that whole thing is that
L9	it raises a level of disparity that we don't need to
20	have. We're here to work together. We have too much
21	to do to have to deal with situations that should
22	have been handled here that now are handled here.
23	MS. SPENCER: We had a question earlier in

Early in the Article 6.7, outside employment,

the -- so, we'll do that at caucus.

- did we talk about this? We were reviewing it again.
- 2 DR. MIEDEMA: Yes.
- 3 MS. SPENCER: About in the event a conflict
- 4 between employment. Its line 581, 582.
- DR. MARSHALL: It use to be on yours. I've got
- 6 it.
- 7 MS. SPENCER: Oh.
- 8 DR. MARSHALL: Well, because I've changed stuff
- 9 since we started today, but it's close.
- 10 MS. SPENCER: I'm looking at the bottom part of
- it, right, in the event a conflict between employment
- 12 with the college does occur. Now, why -- do we have
- administrative procedures that ensure?
- DR. MIEDEMA: Yes, we do.
- MS. SPENCER: What are they?
- 16 DR. MIEDEMA: In fact, I was just going to pull
- 17 it up for you.
- MS. SPENCER: It's in the Board's manual.
- DR. MIEDEMA: I think I have it with me. It's
- 20 procedure 310.4, conflict of interest, that's where
- it comes from. And I'll share the document that we
- 22 have that everyone is asked to sign because we're
- trying to make sure that that we're not addressing
- 24 conflict of interest.
- 25 DR. MARSHALL: You want me to see if I can put

1 it up here?

DR. MIEDEMA: And the reason that we talk about
this being primary is that we do not limit the amount
of outside work an individual can do unless it
affects their performance here.

MS. SPENCER: Right.

DR. MIEDEMA: And so that's the only reason for that language in there is if we're a situation where I'm working full-time here and I'm working three other jobs full-time and I start to not meet my obligations here, that we go back and say look, this is primary, you need to clean up your other stuff and get back. And we have had to address that not with faculty but with staff before. So, that's the same language that we use for staff.

MS. FURGUESON: Can I?

DR. MIEDEMA: Yes, please.

MS. FURGUESON: One of the things that we use this form a lot for is when we have an employee that has an on-the-job injury, and I've just had this recently happen, we always do a whole research on this and come to find out the injured employee was out of work here but was working the second job. So, if we have this form on file, that's where we can go and look and it's serves quite a good purpose.

MS. SPENCER: So, the adjunct employees sign 1 2 that? I mean, part-time faculty, they do? MS. FURGUESON: If -- yeah, if they have a 3 second job when they come on board or if they obtain 4 5 a second job, you know, throughout their employment, then we -- they're supposed to. 6 DR. LAMB: Part-time staff also? 7 MS. FURGUESON: Yes, every single employee. 8 9 DR. LAMB: Oh, my Lord. How long has this been 10 around? MS. FURGUESON: I've been here thirty --11 thirty-one years. Long time. 12 DR. LAMB: Oh, my Lord, I wish I knew about 13 that. 14 DR. MIEDEMA: You probably signed it when you 15 started. 16 DR. LAMB: Oh, if we're talking about me, I 17 18 have an outside job and I remember very carefully signing. I'm thinking about a theater worker who 19 liked to call two hours before he was due here saying 20 oh, I got a job in Orlando so I'm there. 21 DR. MIEDEMA: Exactly. And that's what's this 22 23 does to protect us. 24 DR. LAMB: Got it. Got it, got it.

MS. SPENCER: Okay.

DR. MIEDEMA: That's what it's for. 1 You can strike that. MS. SPENCER: 2 DR. MARSHALL: We're striking it? 3 MS. SPENCER: We'll strike that comment, yeah. 4 DR. MIEDEMA: I thought it would be helpful to 5 see, that's why Darla brought it. Thank you. 6 MS. FURGUESON: Um-hmm. 7 MS. SPENCER: And 6.11, enhancement of 8 professional skills, we're going to -- we talked 9 about that but still in there. We talked about the 10 loan reimbursement. Student loans must be in good 11 standing and current within the past twelve months 12 and may not be delinquent and I think your final 13 assessment of that was you didn't want to do that or 14 we're not doing that. 15 DR. MIEDEMA: Well, I asked Darla to pull up 16 what we currently pay just in deferment and tuition 17 18 reimbursement. Last year for faculty alone it was a \$30,000. So, we're talking about a signature dollar 19 amount that if we go to increase this is definitely 20 going to affect other services. 21 MS. SPENCER: When you say deferment, do you 22 23 mean -- so I'm taking a ceramics class, is that what

DR. MIEDEMA: Yes.

you mean, a deferment for that?

1	MS. SPENCER: Materially it's not. I'm just
2	taking a seat in the class but it's not costing
3	money. So, that's combining both of those things,
4	the tuition reimbursement.
5	DR. MIEDEMA: If you want to look at
6	reimbursement, it's a \$126,896 in reimbursement.
7	MS. SPENCER: Okay.
8	DR. MIEDEMA: Actual dollars out, which is a
9	significant dollar amount. And if you listen to
10	Dr. Richey's discussion at the Board meeting, we
11	already cut twenty-five positions. So, I have a real
12	hard time with adding more stuff. We just need to
13	take a look at if we want to redo how we give the
14	money out, I'm fine with that, but to add more at
15	this point in time is probably not in the cards.
16	MS. SPENCER: Okay.
17	DR. MIEDEMA: But if we want to take a look at
18	revising and say okay, we're going to set the limit
19	here for this type of thing and here for this type of
20	thing so that we don't exceed this dollar amount, I
21	think we're okay with that, or somewhere in that
22	neighborhood.
23	MS. SPENCER: I think we'll have to we'll

DR. MIEDEMA: That's why I wanted you to see

talk about that at caucus.

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- 1 what the actual costs were.
- MS. SPENCER: Thank you, appreciate that.
- 3 DR. MIEDEMA: Because that does help. And
- 4 again, there's nothing here that's secret, anything I
- 5 know I will share.
- 6 MS. SPENCER: Thank you.
- 7 DR. MIEDEMA: That's why I brought some of that
- 8 information with me.
- 9 MS. SPENCER: On 6.14, I think that's the
- 10 eLearning. I guess -- and you said before eLearning
- is -- okay. We'll just put the language here on line
- 12 694. 693, Debra?
- DR. MARSHALL: It is on the copy that -- oh,
- sorry.
- DR. MIEDEMA: 6.14.
- 16 DR. MARSHALL: I don't know how to get back to
- 17 that now.
- MS. SPENCER: Hit the big button on the desk
- top, will it work?
- DR. MIEDEMA: All right. The question was with
- eLearning.
- MS. SPENCER: Yeah.
- DR. MIEDEMA: ELearning is not considered a
- 24 campus by SACS, it is considered a teaching modality
- because it's online. So, it will be similar to what

- we do as an institute. An institute is not a 1 separate campus, it's just a different process. 2 doesn't have all of the services of a campus. 3 MS. SPENCER: Debra, go ahead. 4 DR. MIEDEMA: But the reason we were going to 5 put eLearning in here was simply because right now we 6 do not have, other than the department chairs, 7 full-time faculty teaching online. Putting it here 8 gives us the option. 9 10 MS. SPENCER: Okay. That's fine. DR. MARSHALL: So, for all intensive purposes, 11 procedurally it will function like a campus, we just 12 can't call it that because SACS won't let us.
- 13 DR. MIEDEMA: Exactly. Just like we don't call 14 nursing campus, we call it nursing institute.
- DR. MARSHALL: Is this okay then? 16

- 17 MS. SPENCER: That's fine, yeah.
- 18 DR. MIEDEMA: And it gives us a little more flexibility to be able to allow people to do more 19 than teaching online as we have those needs. 20
- MS. SPENCER: 6.14 if you scroll down line 714. 21
- DR. LAMB: I still don't understand that 22 23 language, maybe I'm missing something. So, letter B, 24 faculty members will be assigned to one of the four campus locations. 25

- 1 MS. SPENCER: Right.
- DR. LAMB: But then there are five listed;
- 3 Titusville, Cocoa, Melbourne, Palm Bay, or an
- 4 establish center or institute.
- DR. MIEDEMA: One of the four campuses or an
- 6 established center and institute.
- 7 MS. SPENCER: May be we should put the campuses
- 8 in parenthesis.
- 9 DR. LAMB: It's not written that way.
- 10 MS. SPENCER: We'll correct that at the caucus.
- 11 DR. MARSHALL: I can do it now, I can take that
- out and just put A, campus location.
- MS. SPENCER: Okay.
- DR. MIEDEMA: To a campus location.
- DR. MARSHALL: Or.
- DR. MIEDEMA: Or, absolutely.
- 17 MS. SPENCER: That's fine.
- DR. MIEDEMA: I'm fine with that.
- DR. MARSHALL: All right.
- DR. MIEDEMA: In that same section under
- vacancies under point B, B.3.C, if you go all the way
- down, the supervising administrator making a transfer
- request decision will notify the requesting faculty
- of a decision in writing within ten business days. I
- 25 have no problem with that. My question is do we do

that before we post externally that we notify them
that they did not get the position or do we wait
until after they've done the outside interviews?

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MS. SPENCER: What do you do because that's come up before, what is the practice and what is being done. We never clarified that.

DR. MIEDEMA: What we've done in practice has been whatever the committee wanted us to do. If they were uncomfortable with the person who was an internal candidate knowing that they had declined them until after all the interviews were done, we held off doing that notification. If they were okay with it, we would notify them. So, it's been kind of loose because we're trying to not make this a difficult situation for the faculty. We want you to choose the best person. We don't want you to have to face that person when you still don't know who might be from the outside wanting to come in and maybe that person is the best of the choices after all, but we don't want you to feel that you're forced to make a decision one way or the other. So, I don't have a problem whichever way, I would just like to have it clarified because doing it one way one time and another way the next time is not in our best interest. So, whatever you want to do, just tell me.

1	MS. SPENCER: I don't know. I'm looking at
2	that language and I'm thinking it's problematic. We
3	can talk about it at caucus. Go ahead.
4	DR. MARSHALL: I think it's an easy change
5	actually. I think we could probably put within ten
6	business days of the committee's
7	MS. SPENCER: Final recommendation.
8	DR. MARSHALL: notification to the chief
9	learning officer, you know, whatever that process is.
10	MS. SPENCER: When they determine the finalist,
11	but you're asking when you get to advertise it. So,
12	the committee says we don't like the transfer and
13	then you advertise the position externally and
14	interview more candidates. So, then the
15	DR. MARSHALL: Upon committee's suggestion,
16	upon committee's
17	MS. SPENCER: What do we call it, the final
18	recommendation to the supervising administrator?
19	DR. MIEDEMA: Um-hmm, that will be fine.
20	MS. SPENCER: That's good, Debra, that's a good
21	solution.
22	DR. MARSHALL: Say it again. What did I say?
23	On the committee's
24	MS. SPENCER: Transfer request is denied, what
25	is it? Within ten business days of the committee's

- final -- recommendation of the finalist to the --1 committee's recommendation of the finalist to the 2 supervising administrator. That's not what I said 3 but it's the same idea. 4 DR. MARSHALL: Notification. I think we took 5 out the word recommendation and we put in the word 6 notification. Does that make sense? 7 MS. HANDFIELD: No, but that's what the 8 committee's doing is making a recommendation. 9 10 MS. SPENCER: Yeah. MS. FURGUESON: Final recommendation to the 11 supervising administrator. 12 MS. SPENCER: There you go. 13 DR. MARSHALL: Say it again, Darla. 14 MS. FURGUESON: Final recommendation to the 15 supervising administrator. 16 17 DR. MIEDEMA: I knew we brought you here for some reason. 18 MS. SPENCER: Awesome. Yeah, that's good. 19 we do that, do we put it in writing? 20
- DR. MIEDEMA: We send an e-mail to your
  supervisor saying these are our top three candidates,
  at that point in time we notify the internal
  candidate.
- MS. SPENCER: Okay. A written explanation, do

- you provide written explanation or do you just say 1 the campus committee turned you down, that's pretty 2 much it. 3 DR. MIEDEMA: Also the one they felt had the 4 better qualifications. 5 MS. SPENCER: Yeah. Okay. Is that okay? 6 DR. MIEDEMA: Usually what I get when I send 7 out that e-mail is what can I do so I can get it next 8 9 time, do you have any recommendations and I'll say 10 well, I think if you did this or this and this that might help you. So, it's a good opportunity to have 11 communication with faculty. 12
- MS. SPENCER: Okay. Good.
- DR. MARSHALL: Was the change okay with
- everybody?
- 16 DR. MIEDEMA: Yes. I said yes to that one.
- MS. SPENCER: Maybe we need to caucus and beat this article up and. Okay. And before we caucus
- though.
- DR. MIEDEMA: Is there anything else you want us to consider?
- MS. SPENCER: Yes. Can we look at Article 7 we added scheduling to management rights. We attached that. It's in the yellow sheet I handed to you. So, it's the responsibility of the administration to

establish a college-wide course schedule at times and 1 locations, blah, blah, which meet the needs of 2 the students. It says you explicitly retain the 3 right to prioritize scheduling including delivery 4 modes, meeting times, locations and conditions for 5 cancellation, which is your right anyway, you just put it in there to clarify that, but along with that 7 then in Article 8 we had -- and the language may not be what we end up with finally if we agree to this, 10 the college -- it says you'll establish college-wide schedule, meets the needs, departments managers will 11 work with faculty to fill the scheduling requirements 12 and establish individual faculty schedules which meet 13 the needs of students. And then we borrowed language 14 from the overload priority and said here's the 15 priority for scheduling assignments, faculty, meet 16 the needs of the students, work with the DC. That's 17 18 essentially what's been going on I think in most places but. And then we gave priority to tenured 19 full-time faculty with satisfactory, non-tenured, on 20 down the line, right? 21

DR. MIEDEMA: Yes.

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MS. SPENCER: And then if a conflict occurs in the department, if they can't work it out, the DC's and the faculty members, then the supervising

- 1 administrator settles that.
- 2 DR. MIEDEMA: Yeah, I have not had a chance to
- 3 ask that specifically but we'll go over that.
- 4 MS. SPENCER: Okay. At caucus take a look at
- 5 that.
- DR. MIEDEMA: Absolutely. There was one other
- 7 thing back in Article 6 that we wanted to mention
- guickly which is an easy one. Go ahead, Sandy.
- 9 MS. HANDFIELD: That D and G, on G we're saying
- 10 the same thing in D, where the faculty member must
- meet educational requirements for the position, we're
- 12 kind of duplicating G with what's already been said
- 13 in D.
- MS. SPENCER: Okay.
- DR. MARSHALL: We can strike G?
- DR. MIEDEMA: Um-hmm.
- 17 MS. SPENCER: Although D addresses it's
- 18 different from your current discipline.
- 19 DR. MARSHALL: You want me to put it back in?
- MS. SPENCER: We'll look at that at caucus too.
- 21 Can we do that?
- DR. MIEDEMA: No way.
- MS. SPENCER: I think it's simple but. And
- 24 what else do we have on there?
- DR. MARSHALL: Okay.

- MS. SPENCER: Yeah, I think that's enough for 1 now and then we'll talk about Article 8 when we come 2 back. That work? Do you want us to leave or do you 3 want to? 4 DR. MIEDEMA: No, you stay here. 5 DR. MARSHALL: Twenty minutes? 6 MS. SPENCER: I'm saying more realistically 7 probably thirty minutes. And if we knock on the door 8 9 before then and you're ready. 10 DR. MIEDEMA: Are we going across the way. MR. PARKER: We're going across the way right 11 into my office. 12 MS. SPENCER: Okay. Thank you. 13 (Thereupon, a recess was taken in the meeting.) 14 MS. SPENCER: So, on the councils and 15 committees, you want to look at that? 16 17 DR. MIEDEMA: Yes. 18 MS. SPENCER: Here's maybe a solution. So, 6.16.A.4, see that? 19
- DR. MIEDEMA: Let's get there.
- DR. MARSHALL: Before you start into the
- changes, Lynn, is everybody okay with the top piece
- of that through 3? Is that language --
- DR. MIEDEMA: Yes.
- DR. MARSHALL: -- okay with everybody?

- 1 DR. MIEDEMA: Um-hmm.
- 2 MS. SPENCER: Good.
- 3 DR. LAMB: Why is A struck through?
- DR. MARSHALL: It's okay, don't worry about it,
- 5 Robert. I'll fix the formatting.
- MS. SPENCER: So, for 4, if we put substantive

  changes to the AAC and TPDC handbooks may only be

  made under the following conditions and then we have

  three conditions; council approval, UFF Brevard EC

  review and approval, three, administration notified

  of all changes.
- DR. MIEDEMA: I have a suggestion with that language as well and then we can talk a little bit.
- 14 MS. SPENCER: All right.
- DR. MIEDEMA: My concern is that the -- our 15 contract addresses in several places that the UFF is 16 recognized as the bargaining agent and the person who 17 18 can bring these things forward. The concern being in Article 2.3.32 and 3.6 that you are the group that 19 does this. So, for another group to be able to 20 attach something to the contract can be seen as 21 22 violation of that basic agreement. So, my thought 23 was let's do it the other way. Let's say -- let me 24 finish.
- MS. SPENCER: Okay.

DR. MIEDEMA: Let's say in our contract that this gives the authority to the councils to do the things that they need to do as long as they're not in violation of the CBA. Does the same thing but it makes the authority go this way instead of this way. The example would be that we have Board of Trustees operational policies that give the president the authority to do operational procedures as long as they're not in violation of policy. It would be the same type of slope. And we actually even drafted some language to that effect for your consideration and, Tony, I'm going to ask you to read what we said.

MR. AKERS: On 6.16 looking at 3 beginning operations of each council, if we were to leave that intact and since all of the section each council, meaning the AAC or the TPDC, leave 3 as written and then tack on to that what Dr. Miedema was just saying something to the effect of beginning a new sentence this agreement authorizes the aforementioned councils to establish and revise handbooks to best meet their needs provided that the content does not conflict with any provision of this agreement, the college's procedures manual or other policies approved by the president, Board of Trustees. New sentence.

officer and UFF on an annual basis, period.

MS. SPENCER: Okay. There's a couple of issues with that. Okay. One is the Board of Trustees policies and procedures manual refers to the CBA, by saying that you have -- that you give those councils the authority to make revisions and that they will not violate the CBA, there's no provision in the contract, no mechanism to enforce that. Right? What if they go off and they decide they're going to do something else? Do you have the language typed up? Can we look at it?

DR. MIEDEMA: No, we didn't have a computer with us.

MS. SPENCER: Can you read it again?

MR. AKERS: Okay. Number 3 again as it stands for the record, the operations of each council including number membership distribution and length and terms of service will be established in a handbook. And then the new language that is suggested is this agreement authorizes the aforementioned councils to establish and revise handbooks to best meet their needs provided the content does not conflict with any provision of this agreement, the college's procedures manual, or other policies approved by the president and Board of

Trustees. Handbooks will be reviewed by the chief
learning officer and the UFF on an annual basis,
period.

4 MS. SPENCER: So, provided it does not conflict with what?

MR. AKERS: It doesn't conflict with the agreement, doesn't conflict with itself, the CBA, it doesn't conflict with the procedures manual or, of course, as all of us are bound it doesn't conflict with any other policies that is established by the president and Board of Trustees.

MS. SPENCER: Okay. So, the Board of Trustees manual, we're not -- we can't sign off on that. I mean, that manual changes and faculty aren't even aware of changes. The Board of Trustees manual makes reference to the CBA and it defers to the CBA. This is the wages, hours and working conditions of the faculty so that's not going to be part of it. And the college president can decide to change policy at any moment so that leaves the faculty open to some things that we can't support and we can't negotiate that. I mean, we don't have any power over what he says but this agreement is a binding contract between the college and the faculty. So, to establish and revise handbooks -- authorizes the councils to

- establish and revise handbooks that best meet their
  needs provided it does not conflict with the CBA.

  Okay.
- DR. MIEDEMA: My suggestion is if you would 4 e-mail me this section and when we take our next 5 break we'll look at that, you look at our language 6 and we can try to come up with the language that 7 makes sense now that we have a clear understanding of 8 where both sides are coming from on this particular 9 10 issue and maybe we can move on to something else and let us so quickly do with this, or not so quickly do 11 whatever it might take after we get through some of 12 the other things. Does that make sense? 13
- MS. SPENCER: Yeah, it does.
- DR. MIEDEMA: Give you time to gather your thoughts and think about the language.
- MS. SPENCER: Yeah, I'd like to metabolize that.
- DR. MIEDEMA: Rather than having to do a snap decision which is not good for anyone.
- MS. SPENCER: Thank you.
- DR. MIEDEMA: So, if you could just send me
  that and then when we meet we'll review it quickly.
  Thank you.
- 25 DR. LAMB: I get the sense that we're a whole

1 lot closer than.

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DR. MIEDEMA: I agree, that's why I said I would like to have a chance to take a look at both language and see what makes sense. I agree, Robert, I think we are narrowing the gap considerably.

DR. LAMB: Yeah.

MR. AKERS: Line whatever is next for review, if you don't need a computer for that I'll be glad to open another screen and type what I just said in so that we have it.

MS. SPENCER: I think we do. What are we -we -- so, 14 we're good so far, right? Handbook, we're going to look at that and we're close. about your additional management rights in Article 8, the related thing? And we actually made revisions to it while we were in break looking at it again because we drafted that, so. Do you have thoughts on those two provisions in the schedule? Understanding that the issue is, we talked about this last week, you make the college schedule. You determine what classes -- what you need to run the programs, what you need to provide for degree completion and all those kinds of things and our concern was on the level of individual faculty that they not be dealt with in any kind of punitive or unfair manner, right,

Τ	to have their I mean, come in teaching here they
2	make \$40,000 Dollars a year, some of them have young
3	children, some of them have and one of the
4	attractive features of the job is that you have some
5	flexibility and in Article 8 the intention is that
6	the and the expectation is that faculty have work
7	consist of scheduled and non-scheduled activities
8	that they meet their obligations and we talked about
9	this at the table. So, the purpose of the language
10	was just to clarify something that seems to have been
11	contentious here recently because we always look at
12	it to see where the grievances are and where the lack
13	of clarity is. So, we tried to craft something that
14	addressed the way we have been practicing, the past
15	practice that we've had of developing individual
16	faculty schedules. So, that's
17	DR. MIEDEMA: So, you're referring to the 8.2.
18	MS. SPENCER: Yeah.
19	DR. MIEDEMA: So, you made some changes to it?
20	MS. SPENCER: Yeah, we did. Debra has that up
21	there.

DR. MIEDEMA: In a minute she will have that up there. While she's doing that, let me just mention one thing that I had a question about as I read through it. It says that a tenured full-time faculty

1	member rated satisfactory shall have the first
2	priority. How will the members of the department
3	know that someone is rated satisfactory because we
4	don't share that information.
5	MS. SPENCER: You know, that's a really good
6	question and we didn't think of that.
7	DR. MIEDEMA: Yeah. So, we probably want to
8	strike that and say a tenured full-time faculty shall
9	have first priority, a non-tenured the next, and
LO	full-time faculty given preference over all
11	part-time. That's the language.
L2	MS. SPENCER: Okay. That makes sense. I'm
L3	sorry, we didn't think that through.
L4	DR. LAMB: How hairy do we want to be? What if
L5	there are four tenured full-time faculty, then does
L6	it go I've had tenure longer than you, I have a
L7	doctorate.
L8	MS. SPENCER: That's where number 5 comes in,
L9	right? If you get four or five prima donas in a room
20	and they can't come to some consensus, then it goes
21	to supervising administrator, right?
22	DR. LAMB: Okay. Works for me.
23	DR. MIEDEMA: Yeah, that was my thought is that

just for the faculty. And then the only other thing

I did with that is I added in there that says this

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- doesn't limit the administrator's right of assignment as defined in Article 7.3.8, the one you just gave
- 3 us.
- 4 MS. SPENCER: Right. We did make one -- we
- took out the work including in there, like it's the
- 6 responsibility of administration to establish
- 7 college-wide course schedules at times which meet the
- 8 needs of the students. Management retains the right
- 9 to prioritize schedule, delivery modes, meeting
- 10 times, locations and conditions for cancellation.
- So, I don't know why we had including. So, we just
- 12 changed that.
- DR. MIEDEMA: That's fine.
- MS. SPENCER: And we also changed the title,
- she'll pull it up here in a minute, but like we said
- 16 priority for scheduling assignments, we titled that
- 17 section individual faculty schedules because that's
- 18 what it is instead of priorities.
- DR. MARSHALL: Okay. Where are you?
- MS. SPENCER: So, the Article 8, the changes in
- 21 7.3.A that we struck, that document, the working.
- DR. MARSHALL: This one?
- MS. SPENCER: It's not on the screen.
- DR. MARSHALL: Sorry. Right?
- 25 MS. SPENCER: Yeah. So, we just changed the

- title. I'll send this to you, of course. We'll send
- 2 it today.
- 3 DR. MIEDEMA: So we want to strike where it
- 4 says rated satisfactory in number 1 because we don't
- share that information with the rest of the faculty,
- 6 that's your privacy.
- 7 DR. MARSHALL: So, it has to be stricken all
- 8 the way through?
- 9 MS. SPENCER: Yeah.
- 10 DR. MIEDEMA: So, 3 goes away. And then I
- wanted to add 5 that says nothing in this article
- 12 limits the administrator's rights as defined in
- 13 Article 7.3.A which you just gave us the language
- 14 for.
- MS. SPENCER: That's fine, yeah.
- 16 DR. MIEDEMA: Just to make sure that that's
- 17 clear.
- MS. SPENCER: We understand --
- 19 MS. FURGUESON: Limits the administration.
- DR. MIEDEMA: Rights as defined in Article
- 21 7.3.A.
- DR. MARSHALL: Do we want to put a specific
- 23 article number?
- MS. SPENCER: Yes, we do, yeah.
- DR. MARSHALL: 7.3.

DR. MIEDEMA: 3.A. 1 MS. SPENCER: You understand the concern. Like 2 we want to meet the students needs but having a 3 faculty member's life turned upside down because 4 there's some perception of unfairness or. 5 DR. MIEDEMA: Also at the top of this one you 6 list that department managers. 7 MS. SPENCER: We changed it to department 8 chairs and program managers. 9 DR. MIEDEMA: Thank you. 10 MS. SPENCER: Is there any other -- are there 11 any other people that help coordinate the scheduling 12 like that? 13 DR. MIEDEMA: We have program coordinators in 14 some of the programs. 15 MS. SPENCER: Okay. So, maybe that would be 16 something to include as well. 17 18 DR. MARSHALL: Department chairs, program managers and coordinators or do we need program 19 coordinators also? 20 DR. MIEDEMA: And/or program coordinators 21 22 because in some cases they're a program coordinator. 23 MS. SPENCER: Okay. 24 DR. MIEDEMA: Okay. I'm fine with that.

MS. SPENCER: And then we -- in Article 8 since

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1	we're on it. So, we put in there the language that
2	we had talked about, what we had TA'd about the work
3	responsibilities, the office hours language in there
4	on page 45 and 46. I don't know, maybe that makes it
5	clearer. And that had the provision in there about a
6	faculty member will be available during college
7	business hours to meet with students on request. Do
8	you remember?
9	DR. MARSHALL: Can you reference the article

9 DR. MARSHALL: Can you reference the article number for my, Lynn?

MS. SPENCER: Yes, it's 8.3. It's lines 969, 970 and on down there. That was the language we TA'd May 27th.

Let's see what else was in that article. Okay.

And then --

DR. MARSHALL: Wait a minute, I'm not sure I caught what you were changing or what I was supposed to be doing.

MS. SPENCER: Nothing, just make a note that we incorporated the language that we TA'd but before we TA the whole article we have to review all this stuff, so. Okay. Do you want to go line by line through the rest of the article to see where are we are with this one or what do you prefer to -- do you have another preference?

- DR. MIEDEMA: Wherever you would like to

  address. It would be really nice to get one we can

  get to a TA.
- MS. SPENCER: So, workload responsibilities.

  So, this is the language from the TA, that we TA'd,

  the office hours. Do you recall? When we signed off

  on Article 14.
- 8 DR. MIEDEMA: Yes.
- 9 MS. SPENCER: So we have those to put in there.
- DR. MIEDEMA: What we will do with any of those that we TA today, we can kind of print those up and then you an I can sign them off next week.
- MS. SPENCER: Yeah. Okay. To exchange those.
- DR. MIEDEMA: Absolutely. That way we can get that done and we don't have to tie everybody up while I run upstairs and try to print something.
- MS. SPENCER: Okay. So, going through the

  other -- the rest of the article. Scroll down,

  please, to instructional faculty responsibilities,

  line 1032, 10 -- actually 1025. You wanted some

  change there and we looked at that. You had given us

  a sheet to look at, these were changes you expected

  to make and that was one of them.
- DR. MIEDEMA: Yes.
- 25 MS. SPENCER: So, we talked about you wanted to

1	put special unique needs, does this address that,
2	faculty members?
3	DR. MIEDEMA: The question was the term
4	"students with disabilities" and trying to move away
5	to a more positive approach and that's why we had
6	said with exceptional needs or something to that
7	effect. It's difficult because we will even be
8	changing the name of the office to students with
9	disabilities.
10	MS. SPENCER: To students with exceptionalities
11	or something?
12	DR. MIEDEMA: Office of student accessibility
13	versus disability.
14	MS. SPENCER: Oh, that's nice. That's much
15	nicer.
16	DR. MIEDEMA: So, that's the idea is that we
17	have students that have extra needs for accessibility
18	whether it's mobility or emotional or mental or even
19	because they're a disadvantaged people group that
20	need additional assistance. So, we're going to be
21	changing that process. So, I was just trying to get
22	away from anything that was real distinct in title.
23	MS. SPENCER: So, from the office, the college
24	office responsible for addressing ADA requirements

or.

- DR. MIEDEMA: Yes, that would be perfect. That 1 would be perfect. Because I don't -- I haven't told 2 them that their name is changing yet. So, please 3 don't go out and tell anybody that. You're all under 4 oath here, do not tell anyone I said that. 5 UNIDENTIFIED SPEAKER: I love your change. 6 DR. MARSHALL: Responsible for addressing what 7 did you say? 8 9 MS. SPENCER: ADA compliance. 10 DR. MIEDEMA: Yes. MS. SPENCER: Or managing -- I don't know, what 11 is better, managing or? 12 DR. MIEDEMA: Yeah, ADA student compliance 13
- DR. MIEDEMA: Yeah, ADA student compliance
  because Darla handles all the other compliance.
  That's perfect. And that was what I was trying to
  get at without saying that I was changing that name
  because I haven't told them yet but I don't know how
  else to address without saying I'm changing their
  name. So, these minutes won't be posted until after
  I make that announcement.
- MS. SPENCER: And then if you scroll -- thank
  you. And then if you scroll down, Debra, that
  appendix, you have that, the listed appendixes, you
  already have the contents.
- DR. MARSHALL: I do.

MS. SPENCER: So, we've already talked about 1 2 that so that's just pending whenever we get the appendixes sorted out. 3 DR. MIEDEMA: That's correct. 4 MS. SPENCER: These other highlights, library 5 faculty responsibilities are also just formatting 6 issues to make sure the section referred to is 7 correct. 8 Oh, boy. And then we get to this, course 9 10 definitions. Oh, wait, 8.4, is there something? DR. MARSHALL: No, it doesn't matter, wherever 11 you want to go just tell me. 12 MS. SPENCER: Is there something in 8.4? 13 DR. MARSHALL: No, I was just scrolling 14 through. 15 MS. SPENCER: Yeah. So, I see nothing yet 16 again until 8.7, course definitions and you have 17 18 eLearning and eLearning sessions maybe consider as part of the faculty member's load, regular load, 19 that's the existing thing and you want to add with 20

DR. MIEDEMA: Well, I think by having the plan

just discussed?

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the approval of the supervising administrator. How

that work like with respect to the language that we

do we -- I don't think we can add that but. How does

in there that we established in Article 7, the
modalities for teaching, we have addressed it. So
we're okay with this. So now we don't need this
change.

MS. SPENCER: Okay. PSAV valued by major function, I know there have been some change and we got documents from the PSAV faculty this week looking at their load point obligations and I have not had a chance to look at those. Walt Hazelton has sent me their load forms and I know some adjustments were made, you assigned program managers to some of these positions and I haven't had a chance to sort through that yet. So, I don't know if we'll be asking changes there and that is the only thing that I could see that we would be looking at in this 8.8, valued by major function.

DR. MIEDEMA: What we had talked about was leaving the ten points by allowing to have the five points less of office hours because they're able to do that within their work week. So, that was -- that was the attempt to try and balance those hours.

MS. SPENCER: Okay. And then 8.9, meeting load point obligations, there's a couple of comments in there. You had wanted to change two or more semesters and we're reticent to do that because

there's other places in there that give you some 1 flexibility to assign, you know. You let them know 2 ahead of time what their loads are. And I understand 3 the health sciences you have some programs where that 4 carries over in the summer and you've extended your 5 contract. So, you want to keep that -- Niko, I'm 6 sorry, did you get one? Where's it say? The total 7 for the two semester is three hundred. Because we 8 don't -- the concern is we don't want faculty in a 9 10 position, unlikely it may be, of having to meet their three hundred load points because you decide that 11 you're going to teach fifteen loads, fifteen points 12 in the spring and fifteen in the summer and do the 13 rest and then you can have them teaching year-round 14 if you say two or more semesters. So, we would not 15 be -- that would be something that we'd be stripping 16 away some protection that they have, so. 17

DR. MIEDEMA: I thought by putting in by mutual agreement.

MS. SPENCER: By mutual agreement?

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DR. MIEDEMA: It's in there. The administration -- it says supervising administrator by mutual agreement with the faculty member may elect.

MS. SPENCER: Is that in your proposed

- 1 language? I apologize.
- DR. MARSHALL: No, it's above that line, Lynn.
- 3 MS. SPENCER: Yeah.
- 4 DR. MIEDEMA: It would never be a one-sided
- 5 decision to do that.
- 6 MS. SPENCER: I'm sorry, I missed that. I
- 7 looked at that in isolation, I completely missed
- 8 that.
- 9 DR. MIEDEMA: That's all right, we've had a lot
- of discussion on that point, so.
- MS. SPENCER: All right. That's fine.
- DR. MARSHALL: So, we want to make that change?
- MS. SPENCER: Yeah. What do you think, Niko?
- 14 MR. KOUKOS: I think it's okay. Mutual
- agreement so they can't do it isolated.
- 16 DR. MIEDEMA: If you would be more comfortable
- 17 with the statement --
- MS. SPENCER: No, it's fine.
- DR. MIEDEMA: I was going to say if you would
- 20 be more comfortable with a statement that says
- 21 understand special circumstances it may be determined
- to be, I would be okay with that also. I just would
- like the language to match practice and we do have
- 24 people that are doing it, so.
- 25 DR. MARSHALL: So, we want this to say academic

- 1 year, is that right?
- DR. MIEDEMA: Yes, over academic year.
- MS. SPENCER: Okay. And then banking, I had
- 4 some concerns.
- DR. MIEDEMA: Um-hmm.
- 6 MS. SPENCER: Yeah, we'll have to develop a 7 form. And your concern was you thought it was just
- 8 for reduced.
- 9 DR. MIEDEMA: When we initially started talking about banking it was for support for sabbaticals or 10 people needing to leave for academic purposes, not 11 just to take a whole major semester off. 12 question that I have and I haven't been able to get a 13 satisfactory answer on yet is what does that do to 14 your contract. If you're off a whole semester 15 because you bank hours here, you haven't put in your 16 17 hundred and sixty-five days, does it affect your 18 other benefits, and we've been trying to get some answers on that because we done want to put anything 19 in the contract that's going to harm anyone. 20
- 21 MS. SPENCER: Right.
- DR. MIEDEMA: If we're doing it for a specific purpose like you've gone through the process of being approved for sabbatical, we can justify that.
- MS. SPENCER: Okay. I see.

1	DR. MIEDEMA: It you've gone through the
2	process of getting justification for Family Medical
3	Leave Act, we can justify that. To just say we want
4	it for payout or we want it for taking a semester
5	off, those two areas it may affect your other
6	benefits and that's what we're trying to find out and
7	we just don't have an answer yet. We've been asking
8	that question but nobody has an answer because this
9	is an unusual request. But that's what we're trying
10	to find out.

MS. SPENCER: Okay.

DR. MIEDEMA: Because I'd hate all of a sudden for your classification to go to part-time faculty because we did this and none of us realized that that's what was going to be happening.

MS. SPENCER: All right. I think the next was Article 8.12 we added, we were talking about auxillary assignment for noninstructional duties, that's a heck of a long name for a section but. In there we would make the changes to the language that you suggested in Article 14.

DR. MIEDEMA: Yes, um-hmm.

MS. SPENCER: So, we'll highlight that and we'll make sure the language is parallel.

DR. MIEDEMA: I did have suggestive language

- 1 there that could be used in each of the areas.
- MS. SPENCER: Okay.
- 3 DR. MIEDEMA: What we had said is auxillary
- 4 assignments, under extenuating circumstances
- 5 administration may initiate a noninstructional
- 6 assignment for full-time faculty for a specified time
- 7 and clearly defined purpose on a daily rate basis.
- 8 The college will announce the opportunity for
- 9 auxillary assignment to eligible full-time faculty.
- 10 DR. MARSHALL: Got it.
- MS. SPENCER: As long as it's a faculty option
- to agree to it, right, because you can't just say
- listen, I need you right now.
- 14 DR. MIEDEMA: That's the idea is that we would
- agree to it be done on a faculty daily rate and we
- 16 would make an announcement to anyone who is
- 17 qualified. Like I said, it's nursing it's going to
- 18 have to be a nurse that writes, that does whatever
- the thing is supposed to be. I certainly wouldn't
- ask someone else to sit on our annual review board
- 21 other than Dr. Earle because none of the rest of us
- know the rules, but it could be Dr. Earle or one of
- her partners that could do it. And that would be
- appropriate, we'd offer it to both individuals.
- DR. MARSHALL: Oh, this is essentially the same

- 1 as what we already have.
- 2 DR. MIEDEMA: Very, very close to what you
- 3 have.
- DR. MARSHALL: I'm typing the whole thing over
- 5 again.
- DR. MIEDEMA: Except we added in it would be a
- 7 daily rate.
- 8 DR. MARSHALL: Daily rate basis, right? Is
- 9 that what that says?
- DR. MIEDEMA: Um-hmm.
- DR. MARSHALL: Will what? Announce. Okay.
- 12 What is this at the bottom here? It says Article
- 13 2 --
- DR. MIEDEMA: That's the other one. We already
- 15 dealt with that.
- MS. SPENCER: But we need to have in there
- 17 somewhere that the faculty member may agree to so
- it's not just I'm going to tell you you're going to
- 19 take this auxillary assignment. So, somewhere in
- there we just -- however we want to put that.
- 21 DR. MIEDEMA: To solicit interested faculty,
- something to that. Yeah, you can put something in
- there that this is -- faculty have the right of
- 24 refusal. I'm not saying you have to come in and do
- anything.

- 1 MR. AKERS: That line after circumstances,
- 2 under extenuating circumstances, comma, and by mutual
- 3 agreement with a full-time faculty member, comma.
- 4 DR. MARSHALL: I'm not typing anything until
- 5 someone says something.
- DR. MIEDEMA: How would you like that stated?
- 7 DR. LAMB: I like Tony's, that made sense.
- 8 DR. MARSHALL: Sure, come on up.
- 9 DR. MIEDEMA: And by mutual agreement.
- DR. MARSHALL: Are you going to make me turn it
- 11 off again?
- MR. AKERS: No.
- DR. MARSHALL: Well, now we can take full-time
- 14 faculty out of here, right?
- DR. MIEDEMA: Yes. I was going to suggest
- 16 that.
- 17 UNIDENTIFIED SPEAKER: Can you make it
- 18 specified, Tony?
- DR. LAMB: Hyphenate full-time right above.
- DR. MARSHALL: Grammar police.
- DR. LAMB: No, that was Tony's mistake.
- MR. AKERS: Yes, it is, agree.
- DR. MARSHALL: So, are we striking this then,
- 24 Lynn?
- 25 MS. SPENCER: No, no yet. I'm a little

- concerned with it, I'm just thinking about our
- 2 non-tenured track faculty and they pretty much agree
- 3 to anything, like I need you to work this summer,
- 4 right. I'm just thinking out loud but I'm thinking
- 5 through what protects them and that may be -- I think
- it's okay but I want to think about it, that they
- 7 would be under no obligation to accept those
- 8 assignments.
- 9 DR. MARSHALL: We can put a sentence there at
- 10 the end that says that, faculty are under no
- 11 obligation.
- MS. SPENCER: Is that okay?
- DR. MIEDEMA: Yes, that's fine.
- 14 MS. SPENCER: Thank you.
- DR. MIEDEMA: Absolutely, I'm fine with that.
- 16 MS. SPENCER: Okay. Great. Thanks. We're
- 17 okay now.
- DR. MARSHALL: And we don't need to have any
- 19 kind of established pay schedule now or anything, is
- 20 that correct?
- MS. SPENCER: Good.
- 22 DR. MIEDEMA: And so in Article 14 and in the
- definitions.
- MS. SPENCER: We'll update that.
- 25 DR. MIEDEMA: We just need to make sure the

- 1 language is consistent.
- 2 MS. SPENCER: Can we just revisit something
- 3 that's nagging at me. I don't know, maybe it's that
- 4 time of the afternoon. In the scheduling thing, the
- delivery modes, do you take that to mean management
- 6 rights to prioritize scheduling, delivery modes,
- 7 meeting times, locations and conditions, we're
- 8 talking about college-wide, right? You look at
- 9 schedule and say these are what I need in this
- 10 program or are you -- what are you thinking about
- that, your interpretation of that? You envision that
- implemented, you're doing your two year schedule,
- 13 right?
- DR. MIEDEMA: Um-hmm.
- MS. SPENCER: So, do you do that on a campus
- 16 basis or institute basis or?
- DR. MIEDEMA: Well, it will be done
- college-wide but it may vary by campus to campus
- depending on the programs offered on that campus but,
- yes, that will be a college-wide plan. I'm looking
- at Sandy for verification that that's how she
- interpreted it.
- MS. SPENCER: All right. Thanks.
- DR. MIEDEMA: An example of that is we had a
- 25 situation just this summer where we were making a

transition in our medical assisting program and we
need a specific A&P class offered this summer so we
made a change to the schedule and we got a faculty
member to come in and agree to teach that class over
the summer so that our students could transition on.

MS. SPENCER: Cool.

DR. MIEDEMA: So, it's a college-wide decision but we did have to institute that that was a course that was offered on that campus for one specific time for a specific purpose.

DR. MARSHALL: But essentially a master schedule is going to be established.

DR. MIEDEMA: Absolutely.

MS. SPENCER: That's going to be great. We're down to the DC language. Oh, you're there. Okay. This is a whole big mangle. Oh, we added that vote of no competence. Did we talk about this already? I don't think we did.

DR. MIEDEMA: Vote on non-competence, no.

MS. SPENCER: It just says the supervising administrator may remove a DC PM or PC subsequent to a two-thirds vote of no competence by the full-time faculty served by the position. I mean, it gives you some authority if you know you have problems in a department and faculty are coming to your office and

- 1 complaining going no, no, no, no.
- DR. MIEDEMA: They would never do that. Yeah,
- 3 that's fine.
- DR. EARLE: A PM are usually not over multiple
- 5 full-time faculty.
- 6 MS. SPENCER: Okay. So, are we just talking
- 7 about the DC's.
- DR. EARLE: I don't know.
- 9 MR. KOUKOS: Well, yeah, because PM's don't
- 10 have any supervisory over --
- MS. SPENCER: No faculty member has, neither do
- 12 DC's.
- MR. KOUKOS: Right, but usually a program
- manager's in place and there's other rules and
- regulations of who can be the program manager. You
- 16 know what I mean, so.
- DR. MARSHALL: Because of certifications.
- MR. KOUKOS: Right. Like if we didn't like our
- 19 program manager, even if we didn't like them, if
- there's nobody else that can fill that position.
- 21 DR. MARSHALL: This language says that the
- supervising administrator may, it doesn't say they
- have to, and so I would assume that the supervising
- 24 administrator would know the program managers and
- their positions because of certification purposes.

1	DR. MIEDEMA: And if there continues to be an
2	issue then we need to deal with it administratively
3	to get a program manager with the qualifications and
4	they can take over the department. So, I may not
5	remove them this term but I may start looking for a
6	replacement.
7	DR. EARLE: I just wanted to make sure.
8	DR. MIEDEMA: Absolutely.
9	DR. MARSHALL: Just the sentence above that,
10	Lynn, where you have the comment to add supervising
11	administrator here?
12	MS. SPENCER: Yeah, I don't know where that
13	came from, is that your comment, Dr. Miedema?
14	DR. MIEDEMA: Mine.
15	DR. MARSHALL: This was back from April. I
16	don't think we ever addressed that. So, it was to
17	add it would be may serve additional terms with
18	majority consent of the full-time faculty and
19	supervising administrator.
20	MS. SPENCER: Yeah, I think that's fair. I
21	mean, we can't vote.
22	DR. MIEDEMA: Because I may not have someone to
23	replace them right away.
24	DR. MARSHALL: So, served by that position now

doesn't make any sense, can I just take that out?

- MS. SPENCER: 1 Sure. I'm fine with that. DR. MIEDEMA: 2 MS. SPENCER: And we're done with the 3 department chair and responsibilities, yeah. 4 Debra started and we looked at breaking that out. 5 DR. MARSHALL: I did break that out. 6 did was I took the -- let me look and see. Yes, what 7 I did was we have one appendix for DC's, PM's, 8 program coordinators, instead of just one big list I 9 10 broke them out in three separate lists so we now have one for department chair, one for program coordinator 11 and one for program manager, but I don't -- do these 12 just need to line up with the language that's in 13 those sections in the contract? Is that all that 14 goes on these lists? Because that's where I took 15 that from. They weren't correct. 16 DR. MIEDEMA: No, they were not. 17 18 DR. MARSHALL: So, what I did was I went back and tried to line them up with what we've already 19 decided are listed in the contract under their 20 responsibilities for each respective position. 21 22
  - DR. MIEDEMA: Let me just take a look. In our original discussion back several months ago we had that list that had the three or four columns, is that what this is?

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- 1 MS. SPENCER: That's the old appendix.
- DR. MARSHALL: Yes, and that's actually -- I'll
- 3 show it to you.
- DR. MIEDEMA: Because that's what we tried to
- 5 list some of the things that we knew --
- DR. MARSHALL: It looks like that.
- 7 DR. MIEDEMA: Yes, that we knew that each of
- 8 these individuals did.
- 9 DR. MARSHALL: That's the current appendix
- 10 right now that's in the contract.
- DR. MIEDEMA: I added one that had even cluster
- chair in there. So, as long as it's addressing --
- that's why I said I can't answer whether or not
- everything is on that because I haven't -- don't have
- that in front of me to see if there's anything that
- 16 we feel needs to be added in here. So, as far as I'm
- 17 concerned at this point, breaking the three is
- 18 perfectly appropriate, I would just like to do a
- 19 quick review of that document with this to see if
- there's anything else that we agree to needs to be on
- or off of the list and then I think we're done with
- that.
- DR. MARSHALL: These are just drafts, but I do
- think that each one of these duties needs to line up
- 25 with whatever we have in that section.

- 1 DR. MIEDEMA: Exactly.
- DR. MARSHALL: If you all decide what that is,
- 3 I can add them in or take out whatever needs to be
- 4 taken out.
- 5 MR. AKERS: Lynn, just a point of
- 6 clarification, I just made a note to myself before we
- 7 move beyond department chairs, I know that in the
- 8 definitions 3.14 we say the department chair
- 9 essentially the duties are twofold, it's the service
- 10 to the department as a liaison between the
- administration and the faculty union. And also the
- 12 department chair assists the supervising
- administrator, all of us that serve as departments
- chairs know that we have that role as well. So,
- would the language that we have in my copy line 1581,
- 16 page 66, beginning the supervising administrator may
- 17 remove, this language we just looked at a moment ago.
- MS. SPENCER: Yeah.
- MR. AKERS: I understand that if the membership
- is dissatisfied with the department chair, under this
- 21 clause a vote could be taken and the department chair
- 22 could be removed. However, what about that other
- part of the department chair's duty serving the
- supervising, or assisting the supervising
- 25 administrator, hypothetically the membership is quite

satisfied, however, insofar as the department chair is required to assist the supervising administrator, most cases the provosts, then what could one do?

Just a point of clarification, I wasn't sure.

MS. SPENCER: You evaluate the department chairs. They go through an evaluation process, do they not? Now we decided to move to once every three years. So, you want an option to remove them before then, is that what I'm hearing right? If they're not filling that end of the bargain, they're not working with you, is that what you're saying?

MR. AKERS: Well, I don't know, there are other provisions that treat that but I know this seems to lock it down to really everything is riding on the membership, which is very, very important but there is more to the role than just the liaison duty of the membership.

MS. SPENCER: So, would you propose some language that -- I'm open to addressing your concern, I don't have language for you.

DR. MIEDEMA: I think that the normal processes that we would utilize to address concerns with the faculty member would be utilized to address a concern a concern of a department chair or program manager and we go through a progression. So, I don't think

- this stops us from having the opportunity to address
  the other concerns that may come up, this just says
  here's another opportunity. That's how I would
  interpret that, but I want to make sure that that is
  clearly understood.
- 6 MR. AKERS: That was my question.
- 7 MS. SPENCER: Yeah. I mean, I think we only addressed the faculty.
- 9 DR. MIEDEMA: Right, because it's the faculty.
- MS. SPENCER: We can't tell you what to.
- DR. MIEDEMA: We still follow our regular

  processes that I would address anybody in the college

  if there's a performance issue.
- MR. AKERS: Thank you.
- MS. SPENCER: So, the duties thing we'll review, correct?
- DR. MIEDEMA: No, as far as it stands with the 17 department chair duties, I did not have any other 18 changes to make to it. Did you -- I'm looking at my 19 team now. Have you had any other things that you 20 wanted to add, look at your notes and let's see if we 21 can move this one through. Maybe what we need to do 22 23 is, so we don't take up everybody's time, is we 24 will -- after we get through this we'll do a quick caucus, double check these, have you take a double 25

- 1 check on them and we'll look at the language on the
- 2 councils and then be able to see if we can finalize.
- 3 So, are there other things within Article 8 that we
- 4 need to look at?
- 5 MS. SPENCER: Scroll down. We agreed to strike
- 6 this language about annual review because it's
- 7 referenced in -- its line 1631, just wanted to verify
- 8 that we're okay with that because it's in 9.3, it
- 9 says department chairs, program manager, program
- 10 coordinators.
- DR. MARSHALL: Just before that though.
- MS. SPENCER: Oh, yeah, that's right, we have
- 13 to talk about that.
- DR. MIEDEMA: What we were saying is in order
- to transfer into a different area as a department
- 16 chair, manager, that they had to have taught two
- 17 courses within that department in the past five years
- and I think the question was is that adequate. Would
- 19 you feel comfortable with a department chair who's
- 20 taught two classes in your discipline in the last
- 21 five years.
- MS. SPENCER: How about we qualify it and say
- 23 like your basic academic year contract is -- for the
- AA side is five classes per term. So, if we say, and
- I want to think about this, but ten classes. So then

you're talking about somebody who's essentially had a 1 full year of experience teaching in whatever that is 2 if it's online or in that department. 3 DR. MIEDEMA: That was my only question in this 4 is that would you be comfortable I taught two classes 5 in humanities so now I can come in and be your 6 department chair. 7 I think -- we talked about this MS. SPENCER: 8 too, we really need some constraints on that. 9 10 DR. MIEDEMA: That was my question there. MS. SPENCER: We'll look at that too. 11 DR. MIEDEMA: And I don't have a problem with 12 it, I just want to make sure that your membership 13 will be comfortable with whoever comes in these 14 roles. 15 DR. MARSHALL: So, it is coming out? 16 DR. MIEDEMA: Yes, that can come out. 17 18 MS. SPENCER: And then where are we in this language in 8? Okay. Got it. We don't really 19 have -- I know you wanted parallel language, Debra, 20 but I don't know that we have a nice parallel list. 21 DR. MARSHALL: I don't think it has to be 22 23 parallel, it just needs to be a list, a list of 24 whatever those duties are so that when I, when I

break that out in the appendix I have a list that I

7 in that?  8 MS. FURGUESON: It's a job description.  9 DR. MIEDEMA: No, that's appropriate to do it  10 that way. And I think what we had put in there was  11 just some of that same language, liaison, because  12 they are a liaison.  13 DR. MARSHALL: So, that's your language.  14 DR. MIEDEMA: Um-hmm, that was my language and  15 you can take what you want of it, but it was just  16 pulling that out of the other job descriptions.  17 Anything that's listed as temp is mine, I didn't  18 change my name.  19 MR. KOUKOS: Go up to your D. Look at D.  20 DR. MARSHALL: Yeah, I don't know if we're  21 keeping it or not.		
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	20	DR. MARSHALL: Yeah, I don't know if we're
DR. MIEDEMA: So, that might be something as v	21	keeping it or not.
	22	DR. MIEDEMA: So, that might be something as we

take a quick caucus to take a look at those to make

want to strike, what you want to add so that we can

sure that you're okay with those things, what you

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- 1 create that appendix that list those things. And
- 2 it's a little more difficult when you're talking
- 3 about college-wide coordinator because the programs
- 4 are so different. So, you need some generic
- descriptors that say these are the things that they
- 6 do.
- 7 DR. MARSHALL: So, is the language that is here
- 8 okay or does that --
- 9 DR. MIEDEMA: Yes.
- DR. MARSHALL: So, all of it would be just one
- 11 big list.
- DR. MIEDEMA: Yes.
- MS. SPENCER: I don't have any other notes for
- 14 that article.
- MS. HANDFIELD: Would the faculty be full-time
- 16 faculty? At the end of the sentence.
- DR. MIEDEMA: All full-time.
- MS. SPENCER: Yeah, full-time it should say.
- DR. MIEDEMA: Well, we don't refer to adjuncts
- as faculty, they're referred to as adjuncts, but it's
- 21 probably more clear if it does say full-time. Those
- are the only notes I have in there.
- MS. SPENCER: We did strike the performance
- 24 review at the bottom, campus based coordinator
- 25 duties, we struck that because again it's referenced

- in 9.3. You okay with that?
- DR. MIEDEMA: Yes, that can come out.
- MS. SPENCER: That's all I have in that article
- 4 too. So, we need to review the handbook language,
- 5 the college-wide coordinator, the auxillary
- 6 assignment language, is that correct? When we
- 7 caucus, I'm just clarifying.
- DR. MIEDEMA: Um-hmm.
- 9 MS. SPENCER: Article 9 we have reviewed. We
- 10 have reviewed that.
- DR. MIEDEMA: We have, there are a couple of
- 12 comments that were added. One is under B.5 after --
- where it says appeal of evaluation and that's fine, I
- have no. All it was was adding online. So, that's
- fine. This one is so close to being done I can taste
- 16 it.
- 17 And then this next one was you had written a
- note in there saying why would we forego a student
- 19 survey. I agree, I don't know why we would forego a
- 20 survey. So, I have no problem with removing that.
- MS. SPENCER: Yeah, I don't know, I mean, I
- don't know under...
- DR. MARSHALL: Under what conditions would we
- 24 do that.
- 25 MS. FURGUESON: The one thing that popped in my

- mind is a catastrophic event, weather, fire,
- 2 something like that, that's the only thing I came up
- 3 with that.
- 4 MS. SPENCER: Yeah. I mean, it doesn't do any
- 5 harm sitting there and it just says under exceptional
- 6 circumstances you wouldn't have to do them but I
- 7 don't...
- MS. FURGUESON: But then again the last
- 9 statement, the decision will be made not later than
- 10 the mid point of the term, you know.
- DR. MARSHALL: It's not an exceptional
- 12 circumstance then, right.
- DR. MIEDEMA: It doesn't address catastrophic
- 14 very well.
- DR. MARSHALL: And since they're online and
- they're open for weeks at a time.
- MS. SPENCER: Yeah, I guess it does create some
- 18 confusion.
- DR. MARSHALL: So, that's going to come out?
- 20 MS. SPENCER: I think so, yeah.
- 21 DR. MARSHALL: Yeah, I think you're right.
- Lynn.
- DR. MIEDEMA: And that was all I had on that
- 24 article. Put a star on that one.
- DR. MARSHALL: 4 and 9 today so far.

- 1 MS. SPENCER: 14. Oh, wait. Okay. In the 2 faculty development cycle, we just changed that to 3 three year cycle must earn three points.
- DR. MIEDEMA: Three year cycle and three points, yes.
- MS. SPENCER: Six year cycle. I mean, we had
  this discussion, the three year or the six year cycle
  you still have to earn.
- 9 DR. MIEDEMA: Three points.
- MS. SPENCER: Three points, yeah. We did want to talk about sometimes there are faculty in drop programs in the maintenance and continuing contract,

  I think there's other provisions in that article that allow you some flexibility. Was it there or? Never mind, I'm thinking of evaluation.
- DR. MIEDEMA: What are you referring to?
- MS. SPENCER: In the faculty development cycle.
- I thought we -- we did not get to that part. There's
- language in there, we want to make it clear that when
- faculty member don't meet that maintenance and
- 21 continuing contract cycle we want language in there
- that says you can be returned to annual contract.
- So, we addressed that in the definitions and maybe we
- should look at that with respect to Article 10, 11.
- 25 You know, we put a definition of tenure in the front,

we put a definition of rank, we put a definition of
maintenance and continuing contract. And part of the
response to the tenure committee's work, they said
new faculty coming in don't understand what that
means and what does that mean at Eastern Florida
State College so we tried to address that to make it
clearer.

DR. MIEDEMA: You wants to put a statement in here that says that incomplete -- or faculty who do not meet the developmental cycle may be placed on -- maybe returned to annual contract. I'm fine with that.

MS. SPENCER: It's in the --

DR. MIEDEMA: I think you're right because we put it in location that these are what tenured means, you don't necessarily think of it in terms of the components that you may need to address. I don't have a problem with putting that in there.

DR. MARSHALL: So, is that going to be a C or?

DR. MIEDEMA: Yes.

DR. MARSHALL: Here?

DR. MIEDEMA: Yes.

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DR. MARSHALL: Faculty who do not.

24 DR. MIEDEMA: Complete their faculty

development cycle.

DR. MARSHALL: The appropriate development 1 cycle, or the elective development cycle? 2 DR. MIEDEMA: The elective may be returned to 3 annual contract. I'm fine with that. 4 MS. SPENCER: And we changed the name in the, 5 and this may not be correct, 10.4, non-tenured 6 faculty and development. B, faculty members on 7 annual contract must complete the new faculty 8 9 mentoring program prior to award of tenure. 10 DR. MIEDEMA: Yes, I said okay to that. DR. MARSHALL: That's this one here? 11 DR. MIEDEMA: Um-hmm. 12 MS. SPENCER: And then the language we talked 13 about last week about the expenditure funds. So, 14 here in 10.5, 11.2 and I think 11.4 we just did the 15 16 same. That's okay. 10 is done. DR. MIEDEMA: 17 18 DR. LAMB: Can I ask a question? Back to 10.3. 19 DR. MIEDEMA: No, we finished that one. MS. SPENCER: Yes, please ask. 20 DR. LAMB: If I'm, if I'm one of those, I 21 forget what they're called, non-tenured track but 22 23 full-time. 24 MS. SPENCER: Temporary full-time.

DR. LAMB: Temporary full-time, am I still

represented by the union? 1 MS. SPENCER: Yes. 2 DR. LAMB: In other words --3 MS. SPENCER: Yes. 4 DR. MIEDEMA: Yes. 5 MS. SPENCER: Yeah, you're part of the 6 bargaining unit. 7 DR. LAMB: Do those people have to do --8 9 DR. MIEDEMA: No, they do not it until they're 10 tenured. DR. LAMB: Well, then should we say tenured 11 track faculty may select either? Frankly we should 12 say must select either. 13 DR. MIEDEMA: That's probably a good point. 14 DR. LAMB: Because we're only talking about 15 tenured track folks. 16 17 DR. MIEDEMA: That's a good point, Robert. DR. LAMB: Not all faculty that we represent. 18 MS. SPENCER: No, we're talking about 19 continuing contract. So, somebody on a full-time 20 temporary assignment does not have a continuing 21 contract and neither does a non-tenured faculty 22 23 member. So, we're talking about people who have 24 tenure in the opening part of the article where the intent is, right? This is about minimum professional 25

- standards for the maintenance of continuing contract.

  So, it's not about full-time temporary faculty.
- 3 DR. MIEDEMA: Well, Article 10.4 is non-tenured 4 so you could label 10.3 as tenured.
- 5 MS. SPENCER: Okay. That's good.
- DR. MARSHALL: And does the TPDC handbook define further those things any how?
- 8 MS. SPENCER: What things?

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- 9 DR. MARSHALL: Like an instructional yearly
  10 contract. Does it, does it define who's not covered
  11 or just define who's covered under MCC.
- MS. SPENCER: No, they don't. Not -- not that 12 13 I'm aware of. The assumption has always been it's tenured. I don't have the professional development 14 council. No, I don't think they have anything in 15 there on that. Although it's the professional 16 development council that establish those activities, 17 18 yeah. Are there changes? So, will that take care of it, non-tenured faculty development cycle? 19
  - DR. MARSHALL: So, I just put up here tenured and I added down here cycle, making them both the same.
  - MS. SPENCER: Can we talk just briefly since we're back in 10.3, any special consideration for that cycle. So, things that have come up in the past

1	few years, people who are drop, faculty members who
2	are in drop, is that what would be special
3	considerations, or other activities, appropriate
4	mentoring or something like that. I'm just wondering
5	what conditions you might adjust those.

DR. MIEDEMA: That statement was in there in the past and we didn't have the definitions that we currently have in tenured professional development and under each of the categories there was one line that says basically other duties as assigned by your supervisor. So, that's where that came from was from that language. I don't think there's been any intent to quantify or qualify those issues.

MS. SPENCER: That's fine.

DR. MIEDEMA: And in Drop what we've had is when people know that they're in Drop they just don't do anything the last three years.

DR. MARSHALL: This is where the six year cycle really comes into play.

DR. MIEDEMA: Well, we've had them when they had four years left, they don't do anything for the last three years because they don't care if they go to annual contract for the fourth year because they're going to retire after that anyway.

MS. FURGUESON: And in Drop you can retire,

- officially retire anytime during your drop period, 1 so. 2 MS. SPENCER: Oh, cool. 3 DR. MIEDEMA: So, we've been very lenient in 4 that definition. 5 MS. SPENCER: Okay. We talked about the 6 language in tenured, the tenure article. Do you want 7 to look at those definitions? I don't know if you've 8 9 had a chance to look at those before we get into 10 this. Did we look at those? We sent those out, part of the -- did we send that Dr. Miedema? In the 11 beginning of the contract didn't we put new 12 definitions in there? We haven't reviewed those. 13 DR. MARSHALL: I don't know exactly which ones 14 we put in there. 15 MS. SPENCER: Tenure, rank, yeah, can we go 16 back and look at those? 17 DR. MARSHALL: In the definitions? 18 MS. SPENCER: Yeah can we do that? We know 19 we're going to change the auxillary assignment one 20 based on our conversations here today. 21 DR. MIEDEMA: We also need under --22
- MS. SPENCER: Maintenance and continuing

DR. MARSHALL: What were the other two?

They

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were MCC.

- contract, rank, and tenure, and we wanted to make sure you're all right with reassignment.
- 3 DR. MIEDEMA: Under 3.12 before we get too far
- 4 along it says seventeen parenthesis sixteen.
- 5 MS. SPENCER: Good catch.
- DR. MARSHALL: Is it sixteen?
- 7 DR. MIEDEMA: It's sixteen. Then where did you 8 want to go? That was my first comment. 3.19 nine is 9 maintenance and continuing contract. That was a new 10 definition and I'm fine with that definition.
- MS. SPENCER: Okay. Then we added rank.
- DR. MIEDEMA: Rank was added, 3.23, and I'm
- 13 fine with that one.
- MS. SPENCER: Okay. Then release reassignment time. We talked about reassignment meaning -- being a better term for that. I don't care if we keep it the same. Do you want to? Release slash
- reassignment time for now until we transition this?
- DR. MIEDEMA: No, I think that makes sense and
  the idea is that you're released from being available
  doing the things you need to do, it's just you're not
  teaching. It's reassigned from teaching. So, yes,
  I'm fine with leaving that. That being said, there
  are a couple of places within the document where when
- you do a cut and paste with this it did weird things.

- 1 DR. MARSHALL: Great.
- DR. MIEDEMA: So, you might want to just do a
- 3 search. There are a couple of places where it says
- 4 release slash reassignment, reassignment.
- DR. MARSHALL: Okay. Got you. I think it was
- 6 here to and when I corrected here I didn't realize it
- 7 had gone other places.
- 8 DR. MIEDEMA: It had gone other places too. At
- 9 least you know I do read this.
- DR. MARSHALL: Tenure.
- DR. MIEDEMA: Tenure. All right. My only
- 12 question in this was the last sentence because is
- that really part of the definition or is it part of
- 14 the condition of -- negotiated condition within the
- 15 contract.
- 16 MS. SPENCER: It's a definition. It's part of
- 17 the definition because it's been recognized and in
- 18 the new language that came out about the State rules,
- 19 education rules, the courts recognize that it's -- it
- is a property right in the way that tenure was even
- 21 though we're going to a continuing contract instead,
- 22 so. I mean, please look at that and I'm sure we'll
- get back on it.
- DR. MIEDEMA: That was my only question, I
- 25 don't have a problem with that because that is indeed

- procedure and that is indeed addressed under faculty 1 rights and wherever else it may be in there, but I 2 wasn't sure if that's actually part of the 3 definition. 4
- MS. SPENCER: One of the reasons we put this in 5 there was having to do with the tenured track faculty 6 coming in and what does that mean, tenure, what does 7 that afford, what does that mean, it means service, it means some protections and privileges but also 10 responsibilities, we just wanted that to clarify. But look at it and get back to us and tell us what 11 you think. 12
- That was my only question with 13 DR. MIEDEMA: that was is that really a definition or is it a 14 negotiated right of the contract. 15
- MS. SPENCER: No. I mean, we already have that 16 17 in here. You're on a continuing contract so it's --18 it was just for clarification but.
- DR. MIEDEMA: That's fine. We can leave it, I 19 just wanted to clarify that that's generally what you 20 put in a definition. 21
- 22 DR. MARSHALL: So that's okay?
- 23 DR. MIEDEMA: Um-hmm.

9

MS. SPENCER: And the PSAV, like I said 24 earlier, we have still things to review and I have 25

- 1 not had a chance to do that yet.
- 2 DR. MIEDEMA: But does that need to be
- 3 addressed in the definition?
- 4 MS. SPENCER: I don't know. PSAV, it goes back
- 5 to that Article 8 thing where we said pay rate.
- DR. MARSHALL: Only if it's going to make a
- 7 change to the calculation there, that's the only...
- If we change anything else, then I might have to go
- 9 back and change this.
- 10 MR. KOUKOS: That wouldn't change right there.
- MS. SPENCER: It won't change?
- MR. KOUKOS: No, because it's defined by --
- MS. SPENCER: Statute.
- MR. KOUKOS: Yeah. I mean, if you said contact
- 15 hours is sixty minutes.
- DR. MIEDEMA: Hours are hours.
- 17 DR. MARSHALL: So, we don't have to make any
- 18 adjustment.
- 19 MS. SPENCER: Okay. That's fine.
- 20 DR. MIEDEMA: The minutes are not going to
- 21 change, the other piece is what needs to be
- discussed.
- MR. KOUKOS: That part's fine.
- DR. MIEDEMA: That was my question. Thank you.
- MS. SPENCER: And the duration of the article,

- 1 we can -- Article 4, we can fix that up and get that
- 2 TA'd.
- 3 DR. MIEDEMA: There's only one change I needed
- 4 to make in that and that is 4.5, protection of
- 5 discrimination.
- 6 MS. SPENCER: Okay.
- 7 DR. MIEDEMA: We need to -- the law has added a
- 8 couple of categories of people, we just need to pop
- 9 those in. It has to do with gender and, you know, a
- 10 couple of other. Make sure we have all of those
- rights words in there. So, I've got the law here so
- we can plug those words in real quick.
- MS. SPENCER: Okay. Great.
- DR. MIEDEMA: That's a real minor thing but I
- just want to make sure that we follow in the more
- 16 current.
- 17 MS. SPENCER: Then Article 5, you had some
- things you wanted to discuss in there.
- 19 DR. MARSHALL: You want to make that change
- 20 now, Dr. Miedema?
- 21 MS. SPENCER: Yeah, let's do it. Okay. Good.
- 22 DR. MARSHALL: So, it doesn't change the
- 23 actual -- let's see.
- MS. FURGUESON: As long as you have --
- DR. MIEDEMA: Not discriminate base on those.

- 1 MS. FURGUESON: Those categories.
- 2 DR. MIEDEMA: Make sure that those -- and I
- 3 have not taken the time to review and make sure that
- 4 we had all those listed in there. If we have them
- 5 there then no changes need to be made, but if we have
- 6 not then we need to add the other protected
- 7 categories in there.
- 8 MS. SPENCER: Genetics. That's cool.
- 9 DR. MIEDEMA: That's the language now.
- 10 MS. SPENCER: Is that from the Department of
- 11 Education?
- MS. FURGUESON: Yes.
- MS. SPENCER: That's pretty interesting.
- DR. MIEDEMA: Yeah, that's why I said I just
- want to get those last couple words in there.
- 16 DR. MARSHALL: So, they took out sexual
- 17 orientation?
- MS. SPENCER: Well, we negotiated sexual
- orientation in a couple years ago.
- DR. MIEDEMA: Yes, we need to leave that.
- 21 DR. MARSHALL: We can add to we, just can't.
- 22 Okay.
- DR. MIEDEMA: Um-hmm. I'm fine with that.
- DR. EARLE: It should be reworded.
- 25 DR. MARSHALL: I will. I will alphabetize

- them. Is that okay with everybody?
- 2 DR. MIEDEMA: Absolutely.
- 3 DR. MARSHALL: I think I got them all.
- DR. LAMB: So, it's okay if I'm a gay
- 5 communist.
- 6 MS. SPENCER: Should we go back to 11 or go
- 7 straight through while we're at it? I flipped this
- 8 back to the definitions because we were looking at
- 9 11.
- DR. MIEDEMA: If you go up to 5.2, these are
- just a couple real little things.
- DR. MARSHALL: Where to?
- DR. MIEDEMA: 5.2.C.
- MS. SPENCER: Oh, it's a duplication.
- DR. MIEDEMA: And again in E. I said thirty
- 16 load points because otherwise you're not sure what
- 17 thirty points means.
- DR. MARSHALL: So, does it need to say that
- 19 here also?
- DR. MIEDEMA: Yeah, probably need to say
- 21 release or slash reassignment.
- DR. MARSHALL: Is that right?
- DR. MIEDEMA: Um-hmm. Yes, that's what we
- 24 need. Just want to make sure they understood what
- 25 points meant.

1	And then under 5.3 it's just a question under B
2	where we say that we provide fifty printed copies in
3	addition to the online copies and I wanted to make
4	sure you still wanted fifty copies.
5	MS. SPENCER: I don't think we've ever had
6	fifty copies printed out, have we? And we really
7	would like to go to an online electronic format.
8	DR. EARLE: State says we have to have a couple
9	of hard copies.
10	DR. MARSHALL: Can we just take out the number
11	and just put additional printed copies will be
12	provided upon request?
13	DR. MIEDEMA: Upon request.
14	MS. SPENCER: That works.
15	DR. MIEDEMA: I just don't want to have to
16	print up fifty if we're not using fifty. You got it.
17	And then under C.4, and this is just again a
18	very, very minor thing, date of birth. Do we need
19	peoples year?
20	MS. SPENCER: We talked about that with respect
21	to retirement and where people are in terms of their
22	career and things like that. I don't know that we
23	need it.
24	MR. KOUKOS: Date of birth I don't think we
25	need Vears of service I mean because

MS. SPENCER: I don't -- I don't know. 1 DR. MIEDEMA: I'm just asking because, you 2 know, some people get real sensitive about their age 3 being broadcast. 4 MS. SPENCER: Well, if we were asking for 5 peoples weight or something I can see where that 6 would be. 7 DR. MIEDEMA: It doesn't matter to me but I 8 just thought I would ask that question. 9 MS. SPENCER: Right. Can we check on it? I 10 mean, I don't -- I think in the conversation before 11 the reason we were looking at it is in terms of where 12 our faculty in terms of approaching retirement. 13 MR. KOUKOS: Wouldn't the date of original 14 employment be --15 MS. SPENCER: Not necessarily. 16 17 DR. MARSHALL: How about years of service? 18 MS. SPENCER: That won't necessarily tell you either. They may have a career in nursing and come 19 in at sixty and started working for us, so. 20 MR. PARKER: But does date of birth give you 21 really good view of what their retirement plans are? 22 23 MS. SPENCER: No, it doesn't, it doesn't but I 24 just --

MR. PARKER: That kind of doesn't achieve the

purpose of what you want it there for. 1

MS. SPENCER: Well, I think it gives us a 2 better -- that's why I say I want to look into it, 3 it's statistical information that helps us get a 4 picture of who are faculty are, where they are 5 demographically, right, so we look at it and say 6 these are new faculty, they're younger members, this 7 is -- our faculty are this age so we're looking long 8 term as far as strategizing for the session that we 9 10 have. So, for example, the professional learning activities thing, I should know what we're calling 11 that, we wrote that, but the \$50,000 for the 12 non-tenured track faculty. I mean, the idea was with 13 respect to our faculty less than -- more than half 14 have less than ten years experience and they're 15 pretty young. We have a pretty young faculty coming 16 17 in now with all the new hires. So, in terms of 18 strategizing we're looking at what benefits do membership. And it doesn't necessarily statistically 19 equate, but that was the thinking. 20 DR. MARSHALL: So, Lynn, is that covered under 21 22

years of experience credited for salary?

23

24

25

MS. SPENCER: No, it's not, that's what I'm saying because somebody may have come from some other place and they may be --

- DR. MIEDEMA: As long as the membership doesn't
- 2 have an objection to it, I don't have an objection to
- 3 it.
- 4 MS. SPENCER: If they don't want us to know
- 5 that I don't have any problem with striking it.
- DR. MIEDEMA: I don't like telling people how
- 7 old I am.
- 8 MS. SPENCER: I'm getting -- I'm like that too
- 9 now.
- DR. MIEDEMA: I'm getting too old, I don't like
- 11 to tell people how old I am.
- MS. FURGUESON: I don't mind, I consider the
- 13 alternative.
- DR. MARSHALL: How about date of birth when
- 15 available?
- 16 DR. MIEDEMA: Just leave it, it's fine. And
- 17 then if you go down under H, supplement assignments.
- MS. SPENCER: That's -- yeah, we don't have a
- 19 problem changing that. That we're talking about
- department chairs, program coordinators, all that
- 21 kind of stuff.
- DR. MIEDEMA: Yes.
- MS. SPENCER: And then we had added US for BAS,
- BS, all that.
- DR. MIEDEMA: The question here was copies of

1	procedures, policies, handbooks being distributed
2	concurrent with distribution to department heads. Do
3	you need the question was advance notification,
4	electronic submission, how do we get this information
5	out? Because what we currently do now that we've
6	gone electronic is we just post the information and I
7	don't necessarily send out a notice to all staff if
8	there's a new procedure that's been added. Do we
9	is that what you're asking for in this section?

MS. SPENCER: Yeah, because the concern -here's an example. The textbook form, that's been
around forever and we looked at that and it's come up
are individual faculty members supposed to -- it
hasn't come to the Melbourne campus yet I understand
but we're supposed to log in and -- through the book
store website.

MR. AKERS: Not using faculty-wide software.

MS. SPENCER: And we got no -- if we got any notification -- I don't think you sent us any notification because stuff that comes from you I pay attention to.

MS. HANDFIELD: Well, thank you.

DR. MARSHALL: I think we are doing it, Lynn, but for us like in our department Eileen is taking care of that for us. We never had to do it.

1	MS. SPENCER: But it's also not on the
2	Melbourne campus yet from what I understand, is that
3	correct? It's been presented at Titusville and Palm
4	Bay and Cocoa, is that correct? And there was a
5	general presentation. Okay. Well, with respect to
6	this just when there are changes that affect us we'd
7	like to know and maybe just strengthen the
8	communication that way. The Board of Trustees
9	policies and procedures manual, that changes.
10	MS. FURGUESON: The Board only approves
11	policies once a year and the president approves
12	procedure changes.
13	MS. SPENCER: And how often are the procedures
14	changed?
15	MS. FURGUESON: If the law changes we have to
16	change it. So, probably about three, four times we
17	might have to look at a procedure.
18	MS. SPENCER: I think
19	DR. MIEDEMA: So, what is it you would like to
20	see? I guess that's what I'm still trying to get to.
21	MS. SPENCER: I don't have a problem with
22	copies of the procedures and policies and we have the
23	responsibility to go on the website and review that
24	stuff.
25	DR. MIEDEMA: I certainly can send out an

- e-mail when I send out e-mails to any staff members

  about changes, make sure that it goes to a general
- 3 distribution of faculty.
- 4 MS. SPENCER: That's fine. Yeah, that's fine.
- DR. MIEDEMA: So, that is concurrent and I'm
- fine with that.
- 7 MS. FURGUESON: Enjoy that reading.
- B DR. MIEDEMA: So, don't complain to me when you
- 9 your in box gets full.
- 10 DR. MARSHALL: Delete those comments?
- DR. MIEDEMA: Yes.
- DR. MARSHALL: Sorry.
- DR. MIEDEMA: No, you're doing great. You're
- doing great keeping that up.
- And this question has to do with the minutes of
- 16 Board meetings and Board workshops and we post them
- 17 online but.
- MS. SPENCER: We talked about that. It's in
- 19 the packet, the minutes are in the packet for the
- 20 next meeting. So, as long as we get the packet
- 21 before the next meeting, and they're not available on
- the website before that meeting, so really -- and
- sometimes they're not even posted to the website
- 24 until well after the meeting where the meetings are
- 25 distributed so I think we're okay striking that,

1 yeah. 2 DR. MIEDEMA: I just wanted to make sure. MS. SPENCER: But the special -- but we would 3 like -- do they have any special Board meetings or 4 5 Board workshops? Have they in the past year? DR. MIEDEMA: They've not had any but if we had 6 any, yes, you would absolutely get them. 7 MS. SPENCER: And those would be posted on the 8 9 college web as well or they would part of a workshop 10 packet? DR. MIEDEMA: Yes, all minutes are posted 11 12 publically. DR. MARSHALL: So that's okay the way it's 13 written? 14 DR. MIEDEMA: Um-hmm. 15 MS. SPENCER: I think we addressed your concern 16 17 on that. You were afraid we were going to ask you 18 for everything you had in your in box. And you can just say no anyway like shove off. 19 DR. MARSHALL: Please. 20 MS. SPENCER: Pleas. Access to new faculty and 21 orientation. We revised that. Did we revise that, 22 23 Debra?

DR. MARSHALL: Um-hmm, we did.

DR. MIEDEMA: That's all.

- 1 MS. SPENCER: And 5.10.
- 2 MR. PARKER: Does it have to be two?
- MS. SPENCER: No, we just put that in there.
- 4 MR. PARKER: Two or more?
- 5 DR. MIEDEMA: Well, sometimes -- we've lowered
- it down to two because sometimes HR is pushing to get
- 7 all the background checks and all that kind stuff
- 8 done very quickly.
- 9 MR. PARKER: Oh, I understand a lot of times
- 10 they happen very quick.
- DR. MIEDEMA: Very quickly.
- DR. MARSHALL: No less than.
- MS. SPENCER: Not less than.
- MR. PARKER: Yeah, because you just want at
- 15 least two days, right?
- DR. MARSHALL: Yeah.
- 17 MR. PARKER: But you don't want to have tickle
- file and can't tell them until.
- MS. SPENCER: Right, yeah.
- DR. MIEDEMA: We're not allowed to notify them
- 21 until two days before.
- MS. SPENCER: Oh, we'll grieve that.
- 23 And then consultation with the college
- 24 president, your concern was -- it doesn't have -- it
- doesn't it have to be one-on-one meeting. I mean,

- you can have more than just the college president and
  the UFF Brevard president, but we just think it's

  important to have some contact with the president as
  well.
  - DR. MIEDEMA: Well, you need to recognize the timeframe that may involve and you will not necessarily get quick resolution to issues because of his schedule and his other commitments that he has to do. That's why I had suggested the college president or designee.
    - MS. SPENCER: Yeah, I think --

- DR. MIEDEMA: Because in most cases if it's an academic concern he's going to refer it to me anyway.
  - MS. SPENCER: We've discussed this and we'd still like the language in there, it doesn't really -- I mean, it says matters of concern at a time convenient to both parties. So, obviously if he's on a plane to Tallahassee or wherever else he's going, that's going to be a tough connection to make but.
  - MR. PARKER: I will say in every policy and procedure where you see the college president you will always see or his designee and if it's appropriate and right for him to meet, he'll make that decision if he thinks he should designate it

- because of time or that's important, that's his
- decision. It's just difficult to command the
- 3 president of a college to do something.
- 4 MS. SPENCER: It's not commanding, it's just --
- 5 MR. PARKER: He has the discretion.
- 6 MS. SPENCER: It just said he'll be available
- 7 to meet with the UFF Brevard president.
- 8 MR. PARKER: Will. Will. Will.
- 9 MS. SPENCER: Yeah.
- 10 MR. PARKER: It's a command.
- MS. SPENCER: At a time convenient to both
- 12 parties.
- DR. LAMB: Shall. Shall is the command, will
- means he has the desire, the will to do it. If it's
- 15 legally required it would be the college president
- shall be available. That's the way I understand
- verbs.
- MS. SPENCER: It's important in the shared
- 19 governance model to make that connection and to have
- 20 the faculty --
- 21 MR. PARKER: We're not saying it's not
- important, we're just saying it's at his discretion
- just like it is at yours. I mean, I doubt he would
- 24 commands the UFF to meet, you know, it would still be
- 25 at your discretion.

1	MS. SPENCER: I think the language makes that
2	clear, a time convenient. If there's something comes
3	up, I mean, we'd like to know that we have the
4	ability to consult with the president.
5	MR. PARKER: I'm probably just stuck on
6	DR. MARSHALL: On the will.
7	MR. PARKER: Yeah, I just think it's just
8	very again, it's very common place in every
9	important thing even during times of disaster the
10	college president or his or her designee. It's
11	generally there just so that he or she can conduct
12	business. It just gives him the discretion.
13	DR. MIEDEMA: Maybe we just add a sentence that
14	says if the college president is not able to meet for
15	any reason, he may elect to delegate, something to
16	that effect. That's just the question.
17	DR. MARSHALL: Or we could change the sentence
18	to the college president and the UFF Brevard
19	president shall consult on matters. That's not
20	saying that he has to do this with us, it's saying
21	that both parties agree to do that together.
22	MR. KOUKOS: Yeah, this is protection for UFF.
23	I mean, sometimes things have come up in the past
24	where we've gone through regular channels and we're

trying to get something and it's just not getting

- done and this gives us the ability to make sure that
  we can meet face-to-face with the one who ultimately
  has the decision.
- MR. PARKER: That's why I think when you say 4 the college president or his designee. I mean, he 5 has to designate someone. He's making the decision 6 in this case and obviously if it's really important 7 he's going to make the decision individually. 8 again, that discretion goes to the president. And I 9 10 hardly ever disagree with Robert but my legalese will is a command when it comes to procedure and law. 11 Will, there's no ambiguity in will. 12
- MS. SPENCER: I'm with Niko on this one. It gives us some --
- DR. MARSHALL: The college president and the 15 UFF Brevard president agree to consult, not bargain, 16 on matters of concern and so forth. That takes the 17 word will out, it's an agreement between the two 18 presidents. If the UFF Brevard president or the 19 college president decides to send a designee, that 20 can be handled at that meeting time or prior to that 21 meeting happening. 22
  - DR. MIEDEMA: That makes sense to me.

23

MS. SPENCER: Don't make that change yet, we're going to caucus and we're going to talk about it.

- 1 DR. MARSHALL: Okay.
- 2 MR. PARKER: You may still want to talk about
- 3 some language if appropriate under the circumstances
- 4 because there are going to be times matters that are
- 5 very important to you that you'll want to consult
- 6 with him on but it's still not appropriate maybe
- 7 because of bargaining or whatever else happens, the
- 8 item. So, it's not always appropriate.
- 9 DR. MARSHALL: We just don't want to give up
- 10 our right to see him if we need to.
- DR. MIEDEMA: No, we understand that. It's
- just like coming in to this meeting, he does not feel
- it's appropriate for him to come in here while we're
- in the process of bargaining because he just doesn't
- wants it to look like there's any sign impropriety or
- 16 trying to --
- 17 DR. MARSHALL: Influence.
- DR. MIEDEMA: -- influence the process. So,
- there would be certain situations that he may not
- 20 want to be right there in the middle of, so. That's
- all we're trying to do, you know. That's my only
- 22 other thing in there.
- MS. SPENCER: Okay.
- MR. PARKER: What you're asking is common
- 25 sense, it's just the shall and will are strong

- commands. You just don't want to give the president a directive, that's all.
- MS. SPENCER: Well, I mean, he's the president

  of the college, we're a collegial institution, we

  share a governance. I mean, he wants to be aware I'm

  sure if they're faculty concerns.
- 7 MR. PARKER: Sure, every case I'm sure he'll 8 make the right decision, it's just again the 9 directive.

MS. SPENCER: Okay. And then Article 6 we went through -- did we resolve that? We did. I thought we finished Article 6.

MR. AKERS: Lynn, something occurred to me when we were discussing 6.16.E and I typed the language in. I know you had expressed some concerns about the language that references to the procedures manual and also references that we include it in that original statement about other policies approved by the president or trustees. It occurred to me that -- I know that you're wanting the protection there, I think it's important to reference the procedures manual because anyone who's working on a handbook for either one of those councils needs to be aware of the procedures manual. I know you're concern was the protection. If we're referencing the procedures

1	manual in that context, I think 4.9 protects you
2	through and though your controlling clause.
3	MS. SPENCER: But if you spell out language in
4	the contract that explicitly says you'll refer to
5	that Board of Trustees manual, then that controlling
6	clause doesn't matter because that means we waived
7	our right to be protected by referencing that Board
8	of Trustees manual and procedures manual, whatever
9	we're talking about. So, that's where my concern
10	was.
11	DR. MIEDEMA: We'll talk about that. We're
12	going to do a quick caucus to address that.
13	The other thing that we did not resolve yet in
14	Article 6 is 6.11.C, the student loan reimbursement.
15	MS. SPENCER: I think we put that to
16	DR. MIEDEMA: It may need some more discussion.
17	MS. SPENCER: Yeah.
18	DR. MIEDEMA: But those are where we are and I
19	would suggest
20	DR. MARSHALL: Are we talking about the tuition
21	reimbursement issue now?
22	MS. SPENCER: Yes, um-hmm.
23	DR. MARSHALL: Could I make a quick suggestion
24	for your consideration? Perhaps language that says

once employee for X amount of years the

- 1 administration will reimburse at whatever that amount
- is. So, I would have to give you three years of
- 3 service or four years of service before I could even
- 4 be considered for tuition reimbursement. So, you're
- 5 getting my work on the front end before you decide to
- 6 make that investment and reimbursing me. There's no
- 7 monetary impact to the college this year or maybe
- 8 next year or the year after even if we decide to make
- 9 that three years from now, but if we can get that
- language in here now, then I think that's something
- 11 that we might be able to.
- DR. MIEDEMA: Okay.
- DR. MARSHALL: You get my work ahead of time.
- MS. SPENCER: How many of the tuition
- reimbursement, the total, the \$126,000, how many
- of -- that works out to roughly thirty-six faculty,
- 17 are we talking about most of those people cap out the
- about \$3,500 on average. So, we're talking about
- 19 thirty-six faculty members.
- DR. MIEDEMA: Um-hmm. That would be my guess.
- 21 MS. FURGUESON: 6.5, line 551.
- 22 DR. MARSHALL: It's not the same line anymore,
- Darla. 6.5, personnel files?
- MS. FURGUESON: Yeah, there's an error.
- DR. MARSHALL: Thank you.

- MS. SPENCER: What was the error? 1 DR. MARSHALL: There was just an extra word. 2 DR. MIEDEMA: Scribner's. 3 MS. HANDFIELD: Do you want to take out that 4 his or her and just leave he. First sentence. 5 DR. MIEDEMA: Nowadays you can be a his or 6 hers. 7 DR. MARSHALL: It's Z, ZE is the new 8 nonspecific gender pronoun. It's not official but a 9 10 lot of people who don't identify closely with one gender or another use Z instead of he or she as their 11 preferred pronoun. 12 DR. LAMB: And the possessive form of that is? 13 DR. MARSHALL: Z. I don't know. 14 DR. MIEDEMA: Okay. Are with we ready to do a 15 quick review or do we want to --16 17 DR. MARSHALL: We need a caucus, please. 18 MS. SPENCER: Hold on one second. Can we look at this first part of the tenure just briefly to make 19 sure there's no conflict. We're in Article 11 before 20 we break for caucus so if there are issues in there 21 we could also briefly address those. 22
- 23 DR. MIEDEMA:
- 24 MS. SPENCER: So, we had looked at this language and we talked about the tenure, we changed 25

Sure.

- that, prior to ratification after we have no problem
  with that, can we --
- 3 DR. MARSHALL: Where are you?
- 4 MS. SPENCER: The beginning of 11, tenured,
- 5 promotion and rank. So, the highlighted passages.
- 6 Have you had a chance to review those, that was
- 7 just -- have you had a chance to review this? No.
- 8 Okay.
- 9 DR. MIEDEMA: Yeah, I've reviewed it but
- 10 that -- I still have a little bit of a question on
- the full-time faculty members that are starting in
- 12 August. As they came through the process they were
- told tenure is five to seven years. So, once this is
- 14 ratified are we saying that they only have to do
- three years?
- MS. SPENCER: No, members hired prior to the
- 17 ratification of the agreement, that's what -- yeah, I
- thought that's what we talked about. So, people that
- 19 were hired this past --
- DR. MIEDEMA: We need to make sure it's real
- 21 clear, ratification of the contract affects this
- 22 contract year. So, I was hired in July so I'm hired
- in under the old contract.
- MS. SPENCER: I would think so.
- 25 DR. MIEDEMA: So, it means anyone that I hired

- in, all twenty people who are starting in August get 1 to have tenure in three years which is still against 2 what we're supposed to be doing. 3 MS. SPENCER: Okay. We need to address that 4 too. 5 DR. MIEDEMA: That's the question that I have 6 is that those who started this year, absolutely, but 7 those who are going to start with the ratification of 8 this contract --9 10 MR. KOUKOS: When's our official start date? MS. HANDFIELD: August 13th. 11 MR. KOUKOS: When do they ratify the contract. 12 DR. MIEDEMA: August 13th. That's what I'm 13 saying, it's that definition right there. 14 MR. KOUKOS: I mean, if they're hired on the 15 same date we ratify they weren't hired prior to. 16 MS. HANDFIELD: Well, they've already been 17 18 hired but their start date is not going to be until the 13th. 19 DR. MARSHALL: Right, I think it has to be by 20 their hire date. 21 DR. MIEDEMA: I just want to make sure we're 22
- MS. FURGUESON: Their official hire date will

question that and what does that mean.

real clear on that because people are going to

23

- be August 13th. They come on for orientation, they 1 don't get paid for orientation so that's -- their 2 hire date is the first day here. 3 MR. KOUKOS: Hire date is when you start 4 getting paid to do the job. 5 DR. MIEDEMA: I just want to make sure that 6 we're clear with that. 7 MR. KOUKOS: Because you could have offered 8 them a job two years ago and they said I can't do it 9 10 because I'm in Belize or something. DR. MIEDEMA: So, that was just my question on 11 that, the rest of it --12 DR. EARLE: I would say that's correct, people 13 who were hired and if we don't have it ratified by 14 the end of that day, then they're still under the old 15 three year. If we ratify that day then --16 17 MR. KOUKOS: If we ratify it on the 13th, 18 anybody who starts on the 13th is on the new contract, not the old one. The only reason they 19 would be on the old one is if for some reason it's 20 not ratified on the 13th. 21
- DR. MIEDEMA: Because we're continuing the old contract. I just want to make sure because that's going to be a question that comes up. I know it's going to come up because the time framework is so

- 1 tight.
- DR. MARSHALL: So, do we need to change
- 3 anything here?
- 4 MS. SPENCER: No, we're going to caucus. So, I
- 5 guess if you -- let's do...
- DR. MIEDEMA: The changes here, temporary and
- 7 full-time, I was okay with those changes.
- DR. MARSHALL: With everything from 2 down?
- 9 DR. MIEDEMA: Um-hmm. I'm okay with it until
- the question that you had about placing it in the
- 11 handbook which is under 4.F because until we resolve
- 12 that issue.
- MS. SPENCER: Yeah, that's right. Okay.
- 14 You're right. Shall we caucus then?
- MR. PARKER: Speaking of the handbooks, could
- 16 you e-mail a copy to us your language so that we can
- 17 take a look at that?
- DR. MIEDEMA: We'll do this quickly so we can
- 19 get back.
- MS. SPENCER: Okay. Thank you.
- 21 (Thereupon, a recess was taken in the meeting.)
- DR. MIEDEMA: Okay. So, where do we want to go
- 23 now?
- MS. SPENCER: Up to you. So, about the
- language for the handbooks, is it solved?

DR. MIEDEMA: The language for? 1 MS. SPENCER: The handbooks, did we resolve 2 that, Tony's statement and then ours? 3 MR. AKERS: Do we want to look back at the 4 5 statement? Is it still hiding on another screen? MS. SPENCER: Oh, I thought that 's what --6 okay. 7 DR. MIEDEMA: What I did is I sent to you a 8 9 modification of your statement. 10 MS. SPENCER: I just sent you something and closed it because I thought you just wanted to see 11 that language. I didn't leave it open. 12 DR. MIEDEMA: But either way, I left that so 13 you'd have the opportunity to look at that. 14 DR. MARSHALL: We'll leave that for the next 15 one then. 16 MS. SPENCER: For the next what? 17 18 DR. MARSHALL: Meeting. DR. MIEDEMA: Yeah, I e-mailed it to you while 19 we were over there so that you would have a chance to 20 see it. My -- looking at your language that you had 21 22 proposed.

MS. SPENCER: Yeah, it doesn't look very nice

DR. MIEDEMA: Pardon?

there.

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- 1 MS. SPENCER: It doesn't look very nice. When 2 I typed it up I was like oh, I don't know.
- 3 DR. MARSHALL: That?
- 4 MS. SPENCER: Yeah.
- DR. MIEDEMA: Yes. I had a couple of questions
  and a couple of changes to it that we could consider.
  By mutual agreement of the parties to the CBA, the
  parties to the CBA would lead that discussion, does
  that mean it has to be voted by the whole membership
  or should we simply say mutual agreement of UFF
  Brevard and administration or myself rather than the
- MS. SPENCER: That's fine, yeah.

parties of the CBA.

- DR. MIEDEMA: That makes it a little cleaner that we're not sending it out for vote every time.
- MS. SPENCER: Right. I like what Tony said

  about disagreement authorizes the councils to

  establish and revise handbooks to best meet their

  needs provided the following, and then we say it does

  not conflict with the CBA, and then any changes are

  by might mutual agreement.
- DR. MIEDEMA: And under where it said the
  substantive changes, I would just say may be made
  with council approval and UFF Brevard approval and
  administrative approval, me approval.

- 1 MS. SPENCER: Okay.
- 2 DR. MIEDEMA: Just say that those three people
- 3 are in agreement rather than saying -- just make it
- 4 real simple that way.
- 5 MS. SPENCER: Okay. That's good.
- DR. MIEDEMA: That make sense?
- 7 DR. MARSHALL: No. I'm sorry. Okay. So, what
- you're saying is instead of saying up here is just by
- 9 mutual agreement?
- DR. MIEDEMA: And then if there's anything from
- 11 Tony's that you wanted to include in that.
- MS. SPENCER: He's just such a good writer.
- DR. MIEDEMA: He is and that's why... But this
- 14 gives us a discussion point.
- DR. MARSHALL: What's different from there to
- this? I don't see any changes.
- 17 DR. MIEDEMA: Oh, go to -- probably because
- 18 I --
- DR. MARSHALL: It might be the one she sent
- you, is that right? Lynn, do we want to change this
- 21 now in the contract?
- MS. SPENCER: We can -- we're in agreement, we
- understand each other and we'll make that change and
- 24 review it.
- DR. MARSHALL: I'm sorry.

- 1 DR. MIEDEMA: That's fine.
- 2 MS. SPENCER: Okay. That will impact the
- discussion of Article 11 when we meet next time.
- 4 DR. MIEDEMA: Yes.
- 5 MS. SPENCER: The language in Article 5 on the
- 6 president's meeting, Debra drafted alternative
- 7 language, we can look at that, maybe it's essentially
- 8 the same thing but it just says they both agree to
- 9 meet each other to consult -- where'd she put it.
- 10 It's the same thing.
- DR. MIEDEMA: Yes.
- MS. SPENCER: But instead of the president will
- be, yeah.
- DR. MIEDEMA: It doesn't sound as quite as bad.
- MS. SPENCER: Yeah, I see.
- DR. MARSHALL: Is that better?
- 17 DR. MIEDEMA: Yes. Jack, are you okay with
- 18 that?
- 19 MR. PARKER: I'm better with it. Again, I
- 20 don't accept -- you know, I just want him to have
- 21 that ability if it's a pressing matter. I would just
- 22 want him to have that discretion. I know how
- important it is for some of these meetings to take
- 24 place, I get it, but I also know that the tornado
- 25 ripping through the south campus and the actual

1	emergency management response plan is that the
2	president and his designee, there's a reason for
3	that. Sometimes he has to be in a position to make
4	that decision and I would really like us to trust the
5	president to the degree that he would make the right
6	decision at the right time for the right reasons.

MS. SPENCER: Yeah, and you understand we trust you, we just we need that language in order to protect the union and it helps that channel remain open.

DR. MARSHALL: May be made at the agreement of both parties.

MS. SPENCER: No, I don't think we need that language, that sentence, no, no.

DR. MARSHALL: Hold on. Just sit there for a second and we can maybe make work on that a little bit.

MR. PARKER: Again, I appreciate the effort,
I'm not crazy about that add on because I don't need
the president asking permission to make the change.
You know, again, this is, this is very high level
stuff. The president of the union and the president
of the college, of course, have to have a wonderful
relationship and, of course, they have to be able to
meet and talk and discuss things, that shouldn't even

1	have to be written on this piece of paper. The only
2	thing I have a problem with is when we direct. You
3	know, it's akin to I would feel awkward directing
4	the UFF president to meet with me as a president
5	without saying or his or her designee.
6	MS. SPENCER: Right.
7	MR. PARKER: Because I trust them to meet with
8	if they can but if they can't I want to meet with
9	someone who represents them so that I can get
10	something done in the time allowed.
11	MS. SPENCER: So, the sentence in yellow will
12	work for you all?
13	MR. PARKER: It may work for the group, I'm
L4	still not crazy about it because I think we should
15	include or his designee. I think on the UFF
16	president or his or her designee

MS. SPENCER: For us that's not the point of the language, it's to make sure that channel stays open or at least have an opportunity. So, whatever you think. You want to think more?

MR. AKERS: It take a little bit of a rhetorical edge off the language if we were to replace -- I know, I know the intent, I know the spirit but I understand Jack's concern about the prescriptive nature of the language and particularly

when we're talking about the college president
becomes a little awkward. So, how about the college
president and the UFF Brevard president may consult,
not bargain, on matters of concern at a time
convenient to both parties.

MS. SPENCER: No, I think you have to agree to do that and the channel needs to remain open. So, and if they decide they want to designate someone to handle those matters, I'm sure the UFF president is not going to ferret away the college president's time with ridiculous --

MR. PARKER: I appreciate you saying that and I have very little doubt that that is exactly your intents, but I've been involved in situations where sometimes you get an unreasonable president who just demands to meet and they believe that the language provides for it and that all of a sudden becomes a circus, not necessarily here but I've seen that happen in other places. That's why I'm just saying it should be discretion. When you're talking about top level people like your UFF preside and your president of your college, it's -- to me it's beneath those two positions to be telling them they have to meet. It's just -- to me it should be unnecessary and I understand you're trying to protect the

membership but I think having language up there at

all is -- it's a shame it has to be up there at all

but if it has to be up there at least you want the

discretion to where, you know, the president and the

president of the UFF have discretion as to how they

want to do that.

Again, I don't think that you would take advantage of it if it said or designee on your side, I don't think you would take advantage of it and that's good because we never want the UFF president to -- you wouldn't do that but if it was something of a pressing nature and the president wanted to meet with union leadership, it would be the president's designated person of UFF. It just helps get things done faster and quicker.

MS. SPENCER: I think it's really important that the president be available to meet with the UFF president and not farm that out and that that channel remain open.

MR. PARKER: I don't disagree with that but I think there's going to be occasions where it does have to be delegated.

MS. SPENCER: Well, I think it's covered when you say a time convenient to both parties. We're not stipulating that you must do this within so many

college business days or, you know, we're going to
file a grievance. Its a time convenient to both
parties and it respects their roles in their
respective areas.

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MR. PARKER: Well, again, you heard my concern and I think it's -- again, just whenever I see the college president I always see or his or her designee. It just allows for things to work quicker and smoother. And again, he makes that decision. That's not like somebody else is making the decision. That's not like a designee decides, hey, I'll meet with the union because I'm a designee, that's not how it works. He designates someone to do something. He's making a decision and we have to have trust in him to make the right decision at the right time for the right reasons. The only reason we need language up here is because we don't trust him or don't trust the person in that role to make the right decision and that's really why that language is there and that's a bad precedent. I don't like it.

MS. SPENCER: So, we're at 5:00 o'clock and we published the meeting time at 1:00 to 5:00. So, we're going to have to I guess adjourn and figure out where we go from here. I think Article 6 we're close, close, very close. We did make a lot of

- 1 progress today. Article 8 we're very close as well.
- One thing we could clarify, the number of
- 3 classes for the department chair. We agreed at least
- 4 ten classes because that's not hard to understand
- 5 that.
- 6 DR. MIEDEMA: Okay. Sounds good.
- 7 MS. SPENCER: Shall we meet next week.
- 8 DR. MIEDEMA: I think probably a good idea.
- 9 MS. SPENCER: And we can print out the -- if
- 10 you want to or we can print out the articles that we
- did discuss. I think 4 we're okay with. 3 I think
- we could probably TA or have that prepared.
- DR. MIEDEMA: If you send me your --
- MS. SPENCER: Okay. We will.
- DR. MIEDEMA: Your thing, I'll get it printed
- out so that we can sign on it.
- MS. SPENCER: Okay.
- DR. MIEDEMA: 3, 4, 10. 3, 4.
- MS. SPENCER: I think 9 we're good. 10.
- DR. MARSHALL: I have 4, 9 and 10.
- MS. SPENCER: We're real close on 5 and 6.
- DR. MARSHALL: Ish.
- MS. SPENCER: Yeah.
- DR. MIEDEMA: Ish.
- 25 MS. SPENCER: And I think another good session

- like we had today we could probably wrap it up.
- 2 DR. MIEDEMA: I'm writing this language down
- 3 specifically for this one so that I can review it
- 4 with Dr. Richey and that may resolve some of that
- 5 too.
- MS. SPENCER: We can send that. You want to
- 7 send the CBA today. Debra, before we leave we'll
- 8 send that. We can send it before we leave the room
- 9 here.
- 10 DR. MARSHALL: So, Wednesday, June 24th, 1:00
- 11 to 5:00?
- MS. SPENCER: Will that work for you? Will
- that work for you?
- MS. HANDFIELD: I though we were changing it.
- DR. MIEDEMA: Yeah, they decided that --
- 16 MS. SPENCER: It was part of Robert's schedule.
- 17 Would that work for you?
- MS. HANDFIELD: Yeah, that's fine.
- DR. MIEDEMA: We talked about alternating
- between the two but 1:00 to 5:00 works for us.
- DR. LAMB: I keep have those students for my
- 22 class every day.
- DR. MIEDEMA: How dare them.
- DR. MARSHALL: Don't they know.
- 25 MS. SPENCER: So, when we -- since we were

- 1 close on the handbook then I will assume we'll
- 2 probably resolve that and hammer that out. We could
- look at Article 11 when we come back. That's a big.
- 4 DR. MIEDEMA: We want to try to finalize these
- 5 that we're so close on, 5, 6 and 8, but we want to
- focus on 11 because that's one we haven't really
- 7 addressed much on.
- 8 MS. SPENCER: Right. Okay.
- 9 DR. MIEDEMA: I think we can get those four
- 10 quite readily.
- 11 MS. SPENCER: If I would -- two things that we
- talked about before I know in the raft of things we
- did, one was about the sick leave buy back which I
- 14 know it's -- we talked about that last week but I
- think you were going to look into were there other
- 16 institutions that do that. And then the insurance,
- that's Article 13, about faculty who opted out of the
- insurance package but. Anything else?
- DR. MIEDEMA: Um-hmm.
- MS. SPENCER: Okay.
- DR. MIEDEMA: We're good.
- MS. SPENCER: Thanks guys, have a good
- 23 weekend. Good week.
- DR. MIEDEMA: Thanks.
- 25 MS. SPENCER: Yeah, we did get a lot done.

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       Good work guys.
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                 (Thereupon, the meeting was concluded at 5:05
    p.m.)
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1	CERTIFICATE
2	STATE OF FLORIDA ) ( SS:
3	COUNTY OF BREVARD)
4	I, JILL CASEY, Court Reporter and Notary
5	Public, certify that I was authorized to and did
6	stenographically report the UFF Negotiation Meeting and
7	that the transcript is a true and complete record of my
8	stenographic notes.
9	DATED this 22nd day of June, 2015.
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12	JILL CASEY
13	Court Reporter
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